

BUDGET

2020 - 2022



LONDON GROVE
TOWNSHIP

JACQUI GUENTHER

BUDGET OVERVIEW:

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REVENUES - GENERAL FUND BUDGET

Real Estate Tax

This receipt includes a real estate tax of 1.25 mills. The 2020 budget assumes \$637,775.00 in annual real estate tax income. No tax increase is expected. This amount was derived by taking the 2019 total taxable Township assessment in the amount of **\$510,220,914.00** (which is provided by the Board of Assessment) and multiplying that by 1.25 mills. Likewise, the budget for the upcoming two years also assumes the same annual real estate tax of 1.25 mills.

The Chatham Lighting District is taxed at \$0.30 per linear foot of the property frontage. The budget assumes no increase to this tax rate over the next three years.

Tax Liens: All real estate taxes are considered delinquent if not paid by December 31st of the current year. Any unpaid taxes are returned to the Tax Claim Bureau during the month of January. Interest accrues at the rate of 3/4 of 1% per month or 9% per annum. If taxes are not paid a lien will be assessed and the property may be sold. The Tax Claim Bureau conducts several sales each year. The Upset Tax Sale is held in September, the Continued Upset Sale is held in December and more than one Judicial Sale may be held during the year to recoup these tax revenues.

Interim Assessments: An interim assessment is derived from a straightforward mathematical calculation. Simply put, the interim assessment represents the value difference (increase) attributable to any assessable improvement to the land. It is important to note that an interim assessment is the difference between the prior and the revised total assessments. These assessable improvements include, but are not limited to; new construction of a primary structure (dwelling or other building type), the addition to any such structure and the construction of secondary improvements such as swimming pools, sheds, garages, barns, sheds, etc.

After the value of the improvement is calculated by an assessor and the interim assessment is derived, an Assessment Change Notice is processed by the Chester County Assessment Office. This Notice indicates the reason for the change in assessment, the previous assessment, the new assessment, the interim assessment and the effective date. The Notice is sent to the taxpayer and the assessment change data is sent to the taxing authorities (County Treasurer, school district and municipality). The taxing authorities will then issue tax bills for the increase in the assessment.

Year	Budget	Actual	% of Budget
2012	\$ 561,861	\$ 585,436	104.20%
2013	\$ 560,000	\$ 589,037	105.19%
2014	\$ 590,000	\$ 624,302	105.81%
2015	\$ 617,500	\$ 649,539	105.19%
2016	\$ 658,782	\$ 637,922	96.83%
2017	\$ 667,500	\$ 631,272	94.57%
2018	\$ 627,500	\$ 647,673	103.21%
2019	\$ 632,300	\$ 638,978	101.06%
2020	\$ 639,500		0.00%
2021	\$ 636,500		
2022	\$ 638,500		



OPERATING BUDGET Revenues

Real Estate Tax Worksheet

Real Estate Tax - London Grove Township (301.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	586000	618282	650000	612000	618000	624000	621000	622000
Actual	614174	618388	614427	620519	622439			

Real Estate Tax - Fire Tax (301.11)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	0	0	0	0

Real Estate Tax - Previous Year (301.20)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	1186	5345	0			

Real Estate Tax - Delinquent from Tax Claim (301.40)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	1882	0			

Real Estate Tax - Liens (301.50)								
	2015	2016	2017	2018	2019	2020	2021	2022
	20000	29000	15000	15000	12000	12500	12500	13000
Actual	29964	17207	12875	13997	12959			

Real Estate Tax - Interim Assessments (301.60)								
	2015	2016	2017	2018	2019	2020	2021	2022
	11500	11500	2500	500	2300	3000	3000	3500
Actual	5401	2327	2784	5929	3581			

	2015	2016	2017	2018	2019	2020	2021	2022
	617500	658782	667500	627500	632300	639500	636500	638500

Notes on 2019 Projected Actual

2019 YTD Total \$ 638,978

Real Estate Transfer Tax

This revenue includes a one-half percent (0.5%) tax on the sale price of real estate. This tax is assessed against improved properties (possessing structures) and unimproved properties (vacant land), and collected at the time of the sale of same. (Note: Real estate transfers in London Grove Township are subject to a two percent (2%) Real Estate Transfer Tax. One percent (1%) is paid to the Commonwealth, and one-half percent (.05%) is paid to the Avon Grove School District.

The amount of real estate transfer tax revenue received is directly related to the health of the local real estate market. This revenue increases in a robust real estate market, and falls in a down real estate market.

We estimate that the market will increase due to an expected increase of new home sales in 2020 through 2022.

The real estate market will be monitored during the upcoming months, and the real estate transfer tax estimates for future budget years will be revised, as conditions warrant.

Year	Budget	Actual	% of Budget
2012	\$ 140,000	\$ 280,737	200.53%
2013	\$ 175,000	\$ 332,364	189.92%
2014	\$ 225,000	\$ 233,561	103.80%
2015	\$ 186,470	\$ 252,980	135.67%
2016	\$ 230,000	\$ 179,101	77.87%
2017	\$ 180,000	\$ 212,416	118.01%
2018	\$ 185,000	\$ 241,316	130.44%
2019	\$ 185,000	\$ 138,567	74.90%
2020	\$ 186,850		
2021	\$ 188,719		
2022	\$ 190,606		



Real Estate Transfer Tax Worksheet

Estimated Real Estate Transfer Tax - Existing Development (310.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	186470	230000	180000	185000	185000	186850	188719	190606
Actual	252980	179101	212416	241316	138567			

2015	2016	2017	2018	2019	2020	2021	2022
186470	230000	180000	185000	185000	186850	188719	190606

Notes on 2019 Projected Actual

2019 YTD Total **\$ 138,567**

Earned Income Tax

This revenue includes funds from an earned income tax (EIT) which is collected and is set at 0.75% for residents and 0.5% for nonresidents (residents pay 0.25% to preserve farms and open space). There are no specific taxes on businesses. The earned income tax is a primary revenue source for the Township.

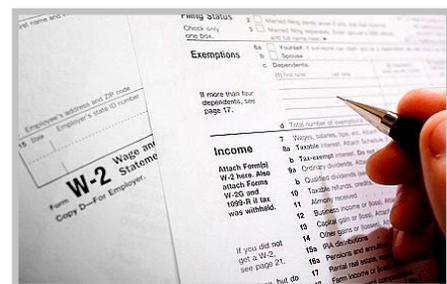
For years 2013 and 2014 the EIT tax was increased to 1.25% (which was an increase of 0.50%) to prepare for much needed major bridge repairs and road rehabilitation projects within the Township. As promised by the Board of Supervisors, beginning in 2015 the EIT tax was decreased back to 0.75%.

Earned income includes salaries, wages, net business profits and tips. Earned income does not include income received from Social Security, unemployment compensation, interest, dividends, pension plans, disability payments and distributions from 401(K) and like retirement accounts.

As required by Act 32, earned income tax paid by a majority of County residents was collected by a single entity (the "Tax Collection Officer") beginning January 1, 2012. Due to economies of scale, the commission rate to be paid to the Tax Collection Officer will remain at the same rate previously paid.

Earned Income Tax is collected through Keystone Collections Group. The taxes owed to London Grove Township are calculated using the Political Subdivision Code (PSD) which is 150104 for London Grove Township.

Year	Budget	Actual	% of Budget
2012	\$ 805,000	\$ 948,173	117.79%
2013	\$ 840,000	\$ 1,591,111	189.42%
2014	\$ 1,605,000	\$ 2,124,091	132.34%
2015	\$ 1,065,000	\$ 1,608,643	151.05%
2016	\$ 1,302,500	\$ 1,218,390	93.54%
2017	\$ 1,400,000	\$ 1,254,551	89.61%
2018	\$ 1,312,500	\$ 1,371,947	104.53%
2019	\$ 1,406,250	\$ 1,027,987	73.10%
2020	\$ 1,473,750		
2021	\$ 1,488,488		
2022	\$ 1,503,372		



Earned Income Tax Worksheet

Earned Income Tax (310.21)

	2015	2016	2017	2018	2019	2020	2021	2022
	965000	1300000	1400000	1312500	1406250	1473750	1488488	1503372
Actual	253012	1217908	1253937	1368606	1027957			

Earned Income Tax Additional .05% (310.211)

	2015	2016	2017	2018	2019	2020	2021	2022
	100000	2500	0	0	0	0	0	0
Actual	1355631	482	614	141	31			

Earned Income Tax - Prior Year Tax Levy (310.22)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	3200				

	2015	2016	2017	2018	2019	2020	2021	2022
	1065000	1302500	1400000	1312500	1406250	1473750	1488488	1503372

Notes on 2019 Projected Actual

2019 YTD Total \$ 1,027,987

Business Licenses & Permits

This receipt includes funds received from Electrical Inspections, Home Occupation Permits and Mobile Home Licenses.

These items are required by the Township for the health, safety and welfare of all residents.

The 2019 budget assumes no increase for Home Occupation Permits and/or Mobile Home Licenses. The budget remains steady for the upcoming two years.

These permits and licenses will be monitored during the upcoming year and the estimates for future budget years will be revised, as conditions warrant.

Year	Budget	Actual	% of Budget
2012	\$ 1,690	\$ 1,590	94.08%
2013	\$ 1,765	\$ 1,640	92.92%
2014	\$ 1,790	\$ 1,640	91.62%
2015	\$ 1,690	\$ 1,815	107.40%
2016	\$ 1,840	\$ 1,890	102.72%
2017	\$ 1,690	\$ 1,390	82.25%
2018	\$ 1,540	\$ 2,690	174.68%
2019	\$ 1,690	\$ 1,740	102.96%
2020	\$ 1,690		
2021	\$ 1,690		
2022	\$ 1,690		



OPERATING BUDGET Revenues

Business Licenses & Permits Worksheet

Electrical Third Party License (321.35)

	2015	2016	2017	2018	2019	2020	2021	2022
	350	350	350	200	350	350	350	350
Actual	350	600	100	450	200			

Home Occupation Permits (321.60)

	2015	2016	2017	2018	2019	2020	2021	2022
	100	250	100	100	100	100	100	100
Actual	225	50	50	0	50			

Mobile Home Licenses (321.63)

	2015	2016	2017	2018	2019	2020	2021	2022
	1240	1240	1240	1240	1240	1240	1240	1240
Actual	1240	1240	1240	1240	1240			

Solicitation Permit (321.64)

	2015	2016	2017	2018	2019	2020	2021	2022
	1240	1240	1240	1240	1000	250	250	250
Actual	1240	1240	1240	1000	250			

	2015	2016	2017	2018	2019	2020	2021	2022
	1690	1840	1690	1540	1690	1690	1690	1690

Notes on 2019 Projected Actual

2019 YTD Total \$ **1,740**

Franchise Fees

This receipt includes fees paid by cable television providers for the use of the public rights-of-way (i.e., underground trenches in the roadway and overhead wires at utility poles) needed to transmit service to homes and businesses in the Township.

This fee is not assessed to satellite television providers, as these companies do not utilize public rights-of-way.

Two cable providers offer service in the Township - Verizon and Comcast. The Township has a franchise agreement with each provider, and each franchise agreement requires the provider to pay a fee equal to five percent (5%) of certain revenues, which include basic and premium subscription rates, equipment rentals and installation charges. Internet services are not subject to the fee.

The Comcast Franchise Agreement was renewed in 2015. The 2020 Budget assumes \$57,000.00 for Comcast Franchise Fees.

The Verizon Franchise Agreement expires in 2021. The 2020 Budget assumes \$57,000.00 for Comcast Franchise Fees. The 2020 Budget assumes \$56,450.26 for Verizon Franchise Fees.

As more and more people switch to alternate means of entertainment such as Netflix, Amazon TV and Hulu, this revenue source will continue to decrease.

Year	Budget	Actual	% of Budget
2012	\$ 105,000	\$ 119,201	113.52%
2013	\$ 120,000	\$ 133,936	111.61%
2014	\$ 143,000	\$ 147,822	103.37%
2015	\$ 155,150	\$ 161,240	103.93%
2016	\$ 161,200	\$ 161,833	100.39%
2017	\$ 195,052	\$ 165,760	84.98%
2018	\$ 166,273	\$ 157,597	94.78%
2019	\$ 160,000	\$ 116,684	72.93%
2020	\$ 113,450		
2021	\$ 110,047		
2022	\$ 108,881		



Franchise Fees Worksheet

Franchise Fees (321.80)								
	2015	2016	2017	2018	2019	2020	2021	2022
	155150	161200	195052	166273	160000	113450	110047	108881
Actual	161240	161833	165760	157597	116684			

2015	2016	2017	2018	2019	2020	2021	2022
155150	161200	195052	166273	160000	113450	110047	108881

Notes on 2019 Projected Actual

2019 YTD Total **\$ 116,684**

Non-Business Permits

This receipt includes funds received from Road Opening, Driveway Opening and Grading Permits.

These fees are collected to recoup the costs of Township inspections by the Township Engineer and/or Public Works Department.

Grading Permits are required under the Department of Environmental Protection (DEP) Agency MS4 Program for the management of storm water runoff. This is an unfunded mandate by the DEP and the Township must pay its professionals for these services.

Year	Budget	Actual	% of Budget
2012	\$ 4,300	\$ 5,785	134.53%
2013	\$ 4,300	\$ 5,450	126.74%
2014	\$ 3,050	\$ 3,050	100.00%
2015	\$ 3,820	\$ 2,450	64.14%
2016	\$ 3,850	\$ 2,130	55.32%
2017	\$ 2,050	\$ 2,665	130.00%
2018	\$ 2,550	\$ 1,685	66.08%
2019	\$ 2,500	\$ 1,102	44.08%
2020	\$ 2,900		
2021	\$ 2,900		
2022	\$ 2,900		



Non-Business Permits Worksheet

Driveway Opening (322.30)

	2015	2016	2017	2018	2019	2020	2021	2022
	100	50	50	50	200	200	200	200
Actual	65	0	100	95	0			

Road Opening (322.50)

	2015	2016	2017	2018	2019	2020	2021	2022
	420	500	500	500	300	500	500	500
Actual	685	825	465	290	452			

Grading Permit (322.84)

	2015	2016	2017	2018	2019	2020	2021	2022
	3300	3300	1500	2000	2000	2000	2000	2000
Actual	1700	1305	2100	1300	500			

Stormwater Management Application (322.85)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	200	200	200
Actual	0	0	0	0	150			

	2015	2016	2017	2018	2019	2020	2021	2022
	3820	3850	2050	2550	2500	2900	2900	2900

Notes on 2019 Projected Actual

2019 YTD Total \$ 1,102

Fines & Restitution

The Township receives revenue from local Ordinance violations through the Magisterial District Court 15-4-04.

The Township also receives a percentage of money paid by individuals for fines imposed by the Chester County Court of Common Pleas for offenses made in London Grove Township.

This receipt used to include a portion of fines assessed and collected by the Pennsylvania State Police. In 2012 the Governor signed ACT 124 (Senate Bill 237) which amended Title 42 of the PA Consolidated Statutes to change the distribution of State Police fine dollars to help fund new State Police cadet training. ACT 124 stipulates that any municipality over 3,000 in population, which includes London Grove Township, that does not provide at least 40 hours per week of police service, whether through its own force or through a regional force, will lose its yearly distribution of the police fine dollars.

Year	Budget	Actual	% of Budget
2012	\$ 14,400	\$ 17,785	123.51%
2013	\$ 7,900	\$ 6,033	76.37%
2014	\$ 7,000	\$ 5,468	78.11%
2015	\$ 3,960	\$ 5,374	135.71%
2016	\$ 4,300	\$ 11,048	256.93%
2017	\$ 5,100	\$ 7,319	143.51%
2018	\$ 9,725	\$ 32,995	339.28%
2019	\$ 5,700	\$ 17,706	310.64%
2020	\$ 5,769		
2021	\$ 5,839		
2022	\$ 5,910		



Fines & Restitution Worksheet

Local Ordinance Fines - Magisterial District Court (331.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	3960	4000	5000	8825	4500	4545	4590	4636
Actual	4742	10964	6055	4066	5787			

Chester County Court Fines - Adult Probation (331.13)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	300	100	900	1200	1224	1248	1273
Actual	632	84	530	1500	914			

Forfeits, Restitution & Settlements (332.00)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	735	27429	11005			

	2015	2016	2017	2018	2019	2020	2021	2022
	3960	4300	5100	9725	5700	5769	5839	5910

Notes on 2019 Projected Actual

2019 YTD Total \$ 17,706

Interest Earnings

This receipt includes interest earned on Township funds deposited in the general fund bank accounts.

Township officials continually assess interest rates and the availability of investment vehicles which are acceptable municipal standards.

Year	Budget	Actual	% of Budget
2012	\$ -	\$ 5,731	0.00%
2013	\$ 8,000	\$ 2,520	31.50%
2014	\$ 2,500	\$ 785	31.40%
2015	\$ 500	\$ 1,356	271.20%
2016	\$ 2,500	\$ 3,438	137.54%
2017	\$ 2,500	\$ 8,765	350.61%
2018	\$ 7,500	\$ 11,296	150.61%
2019	\$ 9,000	\$ 8,632	95.91%
2020	\$ 9,090		
2021	\$ 9,181		
2022	\$ 9,273		



Interest Earnings Worksheet

Interest Earnings (341.01)								
	2015	2016	2017	2018	2019	2020	2021	2022
	500	2500	2500	7500	9000	9090	9181	9273
Actual	1356	3438	8765	11296	8632			

2015	2016	2017	2018	2019	2020	2021	2022
500	2500	2500	7500	9000	9090	9181	9273

Notes on 2019 Projected Actual

2019 YTD Total \$ 8,632

Intergovernmental - Reimbursed Expenses

This receipt includes reimbursed expenses such as shared costs at the Township Building from the London Grove Township Municipal Authority (LGTMA) for water and sewer inspections performed by the Township's Inspector.

The Township implemented an engineering escrow program that requires developers, contractors and others to post funds with the Township in advance of the Township incurring professional service expenses such as engineering and legal fees. This arrangement eliminates "back-billing" for services provided thereby minimizing the Township's financial exposure and decreasing the reimbursements required to be made to the Township. Accordingly, those costs are not shown in the budget as they are reimbursed from the escrow funds. In the case of developers who do not have monies in escrow they are required to pay their invoices directly to the Township.

The escrow monies are directly deposited and from which monies for reimbursements for developers and others for engineering services provided by the Township Engineer, Solicitor and like consultants, where permitted by law, are expended.

Year	Budget	Actual	% of Budget
2012	\$ 14,800	\$ 10,315	69.70%
2013	\$ 14,800	\$ 180,818	1221.74%
2014	\$ 11,000	\$ 11,730	106.64%
2015	\$ 2,000	\$ 9,456	472.80%
2016	\$ 2,000	\$ 30,273	1513.65%
2017	\$ 2,000	\$ 2,579	128.94%
2018	\$ 2,500	\$ 1,840	73.60%
2019	\$ 2,000	\$ 1,494	74.72%
2020	\$ 1,700		
2021	\$ 1,700		
2022	\$ 1,700		



Intergovernmental Reimbursed Expenses Worksheet

LGTMA Reimbursement (350.14)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2000	2000	2000	2500	2000	1700	1700	1700
Actual	9456	30273	2579	1840	1494			

2015	2016	2017	2018	2019	2020	2021	2022
2000	2000	2000	2500	2000	1700	1700	1700

Notes on 2019 Projected Actual

2019 YTD Total \$ 1,494

Federal, State, County & Capital Operating Grants

This receipt includes revenues received for the annual DEP Recycling Grant and funds from the FEMA and PEMA for emergency disaster relief such as major snow events and other acts of nature.

This receipt also includes community development grants that the Township may apply for when a project is within the scope of the grant guidelines.

In 2019 The Township received a PECO Green Region Grant in the amount of \$9,218.00 to help enhance our trail system.

Year	Budget	Actual	% of Budget
2012	\$ 16,700	\$ 14,600	0.00%
2013	\$ 63,000	\$ 45,208	71.76%
2014	\$ 66,000	\$ 15,997	24.24%
2015	\$ 116,000	\$351,678	303.17%
2016	\$ 12,500	\$ 66,187	529.50%
2017	\$ 12,500	\$ 660	5.28%
2018	\$ 12,500	\$ 29,238	233.90%
2019	\$ 11,000	\$ 17,464	158.76%
2020	\$ 15,000		
2021	\$ 15,000		
2022	\$ 15,000		



OPERATING BUDGET

Revenues

Federal, State, County & Capital Operating Grants Worksheet

Emergency Disaster Relief - FEMA Grant

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	35356	0	0	0			

Community Development Grant (354.09)

	2015	2016	2017	2018	2019	2020	2021	2022
	100000	0	0	0	0	0	0	0
Actual	351000	0	0	0	9218			

Emergency Disaster Relief - PEMA Grant (354.12)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	0			

DEP Recycling Grant (354.15)

	2015	2016	2017	2018	2019	2020	2021	2022
	16000	12500	12500	12500	11000	15000	15000	15000
Actual	678	30831	660	27738	8246			

Local Government Grants (County) (357.01)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	1500	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	116000	12500	12500	12500	11000	15000	15000	15000

Notes on 2019 Projected Actual

2019 YTD Total \$ **17,464**

PURTA Utility Tax Adjustment

This receipt includes an annual assessment on certain public utility parcels in the Township, pursuant to the Public Utility Realty Tax Act.

The public utility realty tax (PURTA) is levied against certain entities furnishing utility services regulated by the Pennsylvania Public Utility Commission or a similar regulatory body. The commonwealth imposes this tax on public utility realty in lieu of local real estate taxes and distributes the local realty tax equivalent to local taxing authorities.

The PURTA tax base is the fair market value of utility realty, defined as the assessed value of the realty as adjusted by the common level ratio of the county in which the realty is located.

The Pennsylvania Department of Revenue levies and collects the assessment, and remits the funds to the Township.

As of 2020 there are three (3) qualifying public utility parcels in the Township which are assessed at \$219,280. The number of qualifying parcels, and the PURTA assessment formula, are not expected to change in the upcoming two years.

Year	Budget	Actual	% of Budget
2012	\$ 2,100	\$ 2,198	104.68%
2013	\$ 2,100	\$ 2,309	109.93%
2014	\$ 3,100	\$ 3,184	102.71%
2015	\$ 2,100	\$ 3,472	165.33%
2016	\$ 3,472	\$ 2,781	80.09%
2017	\$ 2,781	\$ 2,092	75.22%
2018	\$ 2,092	\$ 2,145	102.52%
2019	\$ 2,092	\$ -	0.00%
2020	\$ 2,092		
2021	\$ 2,092		
2022	\$ 2,092		



PURTA Utility Tax Adjustment Worksheet

PURTA (355.01)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2100	3472	2781	2092	2092	2092	2092	2092
Actual	3472	2781	2092	2145	0			

2015	2016	2017	2018	2019	2020	2021	2022
2100	3472	2781	2092	2092	2092	2092	2092

Notes on 2019 Projected Actual

2019 YTD Total \$ -

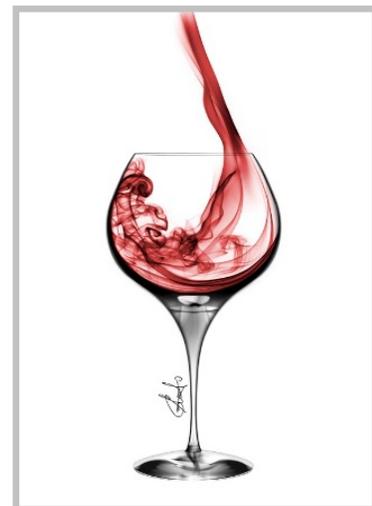
Liquor License Fees

This receipt includes a \$400 annual fee that is assessed for each retail alcohol license in the Township. Wholesale alcohol licenses (i.e., beer distributors) are not assessed for this fee.

The Pennsylvania Liquor Control Board levies and collects the fee, and remits the funds to the Township. The LCB remits these funds in two payments.

As of 2020 there is one retail alcohol license in the Township. The number of retail alcohol licenses, and the LCB fee, are not expected to change in the upcoming two years.

Year	Budget	Actual	% of Budget
2012	\$ 400	\$ 400	100.00%
2013	\$ 400	\$ 400	100.00%
2014	\$ 400	\$ 400	100.00%
2015	\$ 400	\$ 400	100.00%
2016	\$ 400	\$ 400	100.00%
2017	\$ 400	\$ 400	100.00%
2018	\$ 400	\$ 600	150.00%
2019	\$ 400	\$ 400	100.00%
2020	\$ 400		
2021	\$ 400		
2022	\$ 400		



Liquor License Fees Worksheet

Liquor License Fees (355.04)								
	2015	2016	2017	2018	2019	2020	2021	2022
	400	400	400	400	400	400	400	400
Actual	400	400	400	600	400			

2015	2016	2017	2018	2019	2020	2021	2022
400	400	400	400	400	400	400	400

Notes on 2019 Projected Actual

2019 YTD Total \$ 400

State Pension Funding

Act 205 of 1984 provided that the State would contribute to certain pension funds. The money is collected from tax on casualty insurance sold from out of state companies. They take the total amount collected and divide that by the number of people that qualify for the pension funding based on an AG 385 report which determines the unit value. The Township is eligible for unit value or your pension liability.

The Township “unit value” last year was **\$3,874**. We do not yet know the unit value for this year, but assuming every member qualifies and unit value was identical the Township would receive **11 x \$3,874 = \$42,614**. The Township would receive full unit value because our pension liability is higher than the unit value.

The Township currently has 11 members in the pension plan who qualify for State aid. To qualify for State aid an employee must work more than 35 hours a week.

Year	Budget	Actual	% of Budget
2012	\$ 40,000	\$ 46,489	116.22%
2013	\$ 46,489	\$ 62,150	133.69%
2014	\$ 50,000	\$ 46,472	92.94%
2015	\$ 45,000	\$ 47,050	104.56%
2016	\$ 45,883	\$ 52,496	114.41%
2017	\$ 52,496	\$ 45,883	87.40%
2018	\$ 45,883	\$ 46,844	102.09%
2019	\$ 46,844	\$ -	0.00%
2020	\$ 45,883		
2021	\$ 45,883		
2022	\$ 45,883		



State Pension Funding Worksheet

State Pension Funding (355.05)								
	2015	2016	2017	2018	2019	2020	2021	2022
	45000	41000	52496	45883	46844	45883	45883	45883
Actual	47050	52496	45883	46844	0			

2015	2016	2017	2018	2019	2020	2021	2022
45000	41000	52496	45883	46844	45883	45883	45883

Notes on 2019 Projected Actual

2019 YTD Total \$ -

Volunteer Fire Relief Fund

The receipt is a "pass-through" for state funds received pursuant to the Pennsylvania Foreign Fire Insurance Tax Distribution Law, commonly known as Act 205 of 1984. Act 205 levies a two percent (2%) tax on fire insurance policies for Pennsylvania properties written by insurance companies that are not incorporated in the Commonwealth. These funds are then distributed to municipalities served by volunteer fire companies; the distribution is calculated based on the municipality's population and real estate market value.

Within sixty days of receiving this annual disbursement the Township is required to forward the monies to the relief funds of volunteer fire companies that serve as primary responders in our community. The West Grove Volunteer Fire Company and Avondale Fire Company serve as the Township's primary responders.

This revenue account is simply a pass through to the Fire Relief Funds for Avondale Fire Company and West Grove Fire Company and has no net impact on the budget.

Year	Budget	Actual	% of Budget
2012	\$ 52,000	\$ 54,508	104.82%
2013	\$ 55,000	\$ 62,220	113.13%
2014	\$ 55,000	\$ 60,403	109.82%
2015	\$ 60,000	\$ 58,460	97.43%
2016	\$ 58,460	\$ 59,091	101.08%
2017	\$ 58,460	\$ 55,597	95.10%
2018	\$ 55,597	\$ 50,551	90.93%
2019	\$ 50,551	\$ -	0.00%
2020	\$ 50,552		
2021	\$ 50,552		
2022	\$ 40,442		



Volunteer Fire Relief Fund Worksheet

Foreign Fire Tax (355.07)								
	2015	2016	2017	2018	2019	2020	2021	2021
	60000	58460	58460	55597	50551	50552	50552	40442
Actual	58460	59091	55597	50551	0			

2015	2016	2017	2018	2019	2020	2021	2022
60000	58460	58460	55597	50551	50552	50552	40442

Notes on 2019 Projected Actual

2019 YTD Total \$ -

Township Service Charges

This receipt includes fees for subdivisions and land development; Zoning Hearing Board; recreation impact fees and conditional use.

This receipt also includes the sale of publications such as ordinances.

Reinspection and plan review fees are included.

In 2018 the Township's Code of Ordinances became available online and the sale of those publications is expected to decrease.

Miscellaneous fees consist of park fees as well any other fees that do not fall under a specific line item account.

Year	Budget	Actual	% of Budget
2012	\$ 55,500	\$ 30,971	55.80%
2013	\$ 17,250	\$ 32,369	187.65%
2014	\$ 21,303	\$ 21,003	98.59%
2015	\$ 27,373	\$ 24,657	90.08%
2016	\$ 32,176	\$ 16,301	50.66%
2017	\$ 21,303	\$ 18,728	87.91%
2018	\$ 15,012	\$ 28,361	188.92%
2019	\$ 19,024	\$ 19,358	101.76%
2020	\$ 9,025		
2021	\$ 8,525		
2022	\$ 8,525		



Township Service Charges Worksheet

Impact Fees - Recreation (355.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2000	11000	1000	1000	1000	1000	1000	1000
Actual	0	1000	0	1920	2000			
Subdivision & Land Development Fees (361.30)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3500	3500	3500	7500	3500	3500	3500	3500
Actual	6480	5300	9093	3487	9499			
Zoning Hearing Board Fees (361.34)								
	2015	2016	2017	2018	2019	2020	2021	2022
	4500	5500	5500	5500	5000	5000	5000	5000
Actual	9000	3500	5000	4333	600			
Conditional Use Fees (361.36)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2500	2500	2500	0	0	0	0	0
Actual	0	0	0	12500	3550			
Reinspection Fee (361.39)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	100	100	100	100
Actual	0	0	0	0	0			
Plan Review (361.40)								
	2015	2016	2017	2018	2019	2020	2021	2022
	7000	5000	3000	4950	3000	2500	2000	2000
Actual	4784	3700	4500	3600	3209			
Sale of Publications (361.50)								
	2015	2016	2017	2018	2019	2020	2021	2022
	500	75	75	75	25	25	25	25
Actual	4393	2801	135	0	0			
On-Lot Septic Fee (361.77)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	500	500	500	500
Actual	0	0	0	750	500			
Miscellaneous Fees (361.35), (361.76) & Miscellaneous Park Fees (361.78)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	500	500	500	500
Actual	0	0	0	1771	0			
	2015	2016	2017	2018	2019	2020	2021	2022
	27373	32176	21303	15012	19024	9025	8525	8525

2019 YTD Total \$ 19,358

Permits & Inspections (1)

This receipt includes fees paid for the review of building and zoning permits. In addition to permitting for the construction of new residential and non-residential development, London Grove Township requires a permit to install residential plumbing, accessory structures, including decks, and pools. The permitting process ensures these improvements are both constructed to applicable building codes and installed pursuant to all other Township regulations. A sound permitting program offers recognized benefits to the entire community (i.e., the protection of property values, a reduced demand for emergency services).

The Township believes most of the expense to review and issue a building or zoning permit should be assumed by the individual requesting a permit. As such, the Township adopts a permit Fee Schedule at the beginning of each calendar year. Permit fees are reviewed on an annual basis, relative to actual costs incurred during the previous twelve months, and fee adjustments are made, when warranted.

The Uniform Construction Code (UCC) requires that for every building permit issued, the additional sum of \$4.50 be collected and sent to the DCED on a quarterly basis. This is a pass through and has no impact on the budget.

Anticipated development of single homes in 2020 is as follows:

Coventry Reserve 19 lots available (estimated 10 homes to be built in 2020).

Estate of London Grove 43 lots available (estimated 10 homes to be built in 2020).

Hills of London Grove: 19 lots available (the remaining 19 homes to be built in 2020).

Anticipated commercial development for 2020 includes Taco Bell, Hy-Tech Mushrooms and a dog arena.



Permits & Inspections Worksheet (1)

Zoning Permits (361.33)								
	2015	2016	2017	2018	2019	2020	2021	2022
	8000	7500	7000	6000	5000	5000	5000	5000
Actual	7506	6540	6250	5700	3700			
Sign Permit Fees (361.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	900	1000	2000	3500	1500	1500	1500	1500
Actual	1400	3200	4200	2600	1300			
Fire Protection Inspections (362.20)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	15000	10675	2000	2000	2000
Actual	0	0	0	1335	2320			
False Alarms (362.23)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	100	100	100
Actual	0	0	0	0	0			
Fire Code Operational (362.24)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	3400	400	400	400
Actual	0	0	0	355	100			
Pool Permit (362.26)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	2000	2000	2000	2000
Actual	0	0	0	80	3055			
UCC State Building Permit Fees (362.40)								
	2015	2016	2017	2018	2019	2020	2021	2022
	768	800	600	600	800	1125	1125	1125
Actual	868	712	721	1283	909			
Building Permit Fees (362.41)								
	2015	2016	2017	2018	2019	2020	2021	2022
	110000	120000	90000	165000	125000	130000	130000	130000
Actual	123231	89046	166318	134504	111865			
Electrical Permit Fees (362.42)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	5000	5000	5000	5000
Actual	0	0	0	11890	3356			
PAGE	2015	2016	2017	2018	2019	2020	2021	2022
SUBTOTAL	119668	129300	99600	190100	153375	147125	147125	147125

Permits & Inspections (2)

SEE PREVIOUS PAGE FOR WRITTEN EXPLANATION OF THESE REVENUES.

Year	Budget	Actual	% of Budget
2012	\$ 150,300	\$ 314,380	209.17%
2013	\$ 130,300	\$ 242,526	186.13%
2014	\$ 140,900	\$ 154,226	109.46%
2015	\$ 119,668	\$ 133,005	111.15%
2016	\$ 129,300	\$ 99,498	76.95%
2017	\$ 99,600	\$ 177,489	178.20%
2018	\$ 190,100	\$ 175,183	92.15%
2019	\$ 165,875	\$ 146,892	88.56%
2020	\$ 162,625		
2021	\$ 162,625		
2022	\$ 162,625		

***NOTE: Above totals include page 1 and page 2.**



OPERATING BUDGET

Revenues

Permits & Inspections Worksheet (2)

Plumbing Permit (362.43)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	500	1000	1000	1000
Actual	0	0	0	1116	2030			
Sewer Lateral (362.44L)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	1000	1000	1000	1000
Actual	0	0	0	950	400			
Water Line Inspections (362.44W)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	1000	1000	1000	1000
Actual	0	0	0	950	400			
Use & Occupancy - Commercial (362.45C)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	1000	1000	1000	1000
Actual	0	0	0	500	250			
Use & Occupancy - Residential (362.45R)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	3000	3000	3000	3000
Actual	0	0	0	3850	2750			
Mechanical Permit (362.47)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	4000	5000	5000	5000
Actual	0	0	0	4372	7257			
Roofing Permit (362.50)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	2000	3500	3500	3500
Actual	0	0	0	5440	7200			
Blasting Permit Fees (362.49)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	400	400	400	400
Actual	0	0	0	260	0			
	2015	2016	2017	2018	2019	2020	2021	2022
	119668	129300	99600	190100	165875	162625	162625	162625

Notes on 2019 Projected Actual

2019 YTD Total \$ 146,892

SECCRA

London Grove Township hosts the Southeastern Chester County Refuse Authority (SECCRA) landfill which provides waste disposal services for the 24 member communities.

This revenue is made up of funds paid to the Township for hosting the SECCRA landfill site. The fee components are as follows: \$25,000 is paid annually for road repair and maintenance, and \$15,000 is paid annually for electricity generation revenue sharing.

In addition, the Township receives money per ton of waste disposal. This is calculated on a two year escalator. What that means is during years 2015 and 2016 the Township received \$4.00 per ton. In 2017 and 2018 the Township will received \$4.25 per ton. The tonnage amount will escalate to \$4.50 for years 2019 and 2020. That amount will escalate every two years by \$.25. In 2021 it will be raised to \$4.75 per ton.

Please note that the 2014 actual amount of \$637,487.00 included a final lump sum payment of \$200,000.00 as required by the Host Municipality Agreement.

In addition, the Township periodically holds free recycling events for residents at SECCRA which allows our residents to drop-off materials that cannot be recycled at the curb.

The \$544,495.00 budgeted amount is as follows:

- ❖ 2020 projected 112,110 tons x \$4.50 = \$504,495.00
- ❖ \$25,000 for annual road repair

Year	Budget	Actual	% of Budget
2012	\$ 418,000	\$ 401,074	95.95%
2013	\$ 415,000	\$ 419,809	101.16%
2014	\$ 433,000	\$ 637,487	147.23%
2015	\$ 464,000	\$ 459,094	98.94%
2016	\$ 464,000	\$ 475,225	102.42%
2017	\$ 503,000	\$ 487,162	96.85%
2018	\$ 470,000	\$ 510,900	108.70%
2019	\$ 517,000	\$ 438,230	84.76%
2020	\$ 544,495		
2021	\$ 560,830		
2022	\$ 588,871		



SECCRA Worksheet

SECCRA Fees (364.60)								
	2015	2016	2017	2018	2019	2020	2021	2022
	464000	464000	503000	470000	517000	544495	560830	588871
Actual	459094	475225	487162	510900	438230			

2015	2016	2017	2018	2019	2020	2021	2022
464000	464000	503000	470000	517000	544495	560830	588871

Notes on 2019 Projected Actual

2019 YTD Total \$ **438,230**

Miscellaneous Revenue

This line-item includes all other receipts not included in another receipt line-item.

This receipt also includes key deposits for room rentals. In addition this receipt includes fees collected for Garden Bed Applications at Goddard Park.

Whenever possible the Township pays their invoices using a Visa credit card to maximize credit refunds from PNC.

The Budget anticipates miscellaneous receipts and refunds will remain constant throughout the upcoming three years.

Year	Budget	Actual	% of Budget
2012	\$ 1,000	\$ 2,421	242.15%
2013	\$ 11,000	\$ 219,977	1999.79%
2014	\$ 48,000	\$ 68,649	143.02%
2015	\$ 18,900	\$ 10,339	54.70%
2016	\$ 4,775	\$ 17,042	356.90%
2017	\$ 4,750	\$ 17,782	374.35%
2018	\$ 2,500	\$ 15,700	627.99%
2019	\$ 3,575	\$ 22,741	636.10%
2020	\$ 3,575		
2021	\$ 3,575		
2022	\$ 3,575		



Miscellaneous Revenue Worksheet

Miscellaneous Revenue (389.00)

	2015	2016	2017	2018	2019	2020	2021	2022
	3000	1000	1000	100	600	600	600	600
Actual	1490	15987	5806	0	0			

Refund Current Year (389.01)

	2015	2016	2017	2018	2019	2020	2021	2022
	5100	2000	2000	100	100	100	100	100
Actual	7698	184	7975	11193	12517			

Meeting Room Rental Fees (389.02)

	2015	2016	2017	2018	2019	2020	2021	2022
	600	600	150	150	300	300	300	300
Actual	975	150	0	525	375			

Garden Bed Application (389.03)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	175	600	650	1100	1100	1100	1100
Actual	175	575	900	1140	530			

Visa Credits (389.04)

	2015	2016	2017	2018	2019	2020	2021	2022
	5100	500	500	1500	1900	1900	1900	1900
Actual	0	146	3100	1840	8486			

Household Hazardous Waste (389.05)

	2015	2016	2017	2018	2019	2020	2021	2022
	5100	500	500	1500	1475	1475	1475	1475
Actual	0	146	3100	739	832			

Refund Prior Year (395.00)

	2015	2016	2017	2018	2019	2020	2021	2022
	5100	500	500	0	0	0	0	0
Actual	0	146	0	263	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	18900	4775	4750	2500	3575	3575	3575	3575

Notes on 2019 Projected Actual

2019 YTD Total \$ 22,741

Interfund Transfers

This receipt includes transfers from other Township funds to reimburse the general fund for monies expended on things such as road improvements, capital projects, grant monies and the like.

Year	Budget	Actual	% of Budget
2012	\$ -	\$ 155,342	155342%
2013	\$ 30,863	\$ 34,580	112.04%
2014	\$ -	\$ 129,316	129316%
2015	\$ 704,000	\$ 740,968	105.25%
2016	\$ 255,667	\$ 6,776	2.65%
2017	\$ 108,869	\$ 115	0.11%
2018	\$ 300,589	\$ 8,481	2.82%
2019	\$ 301,785	\$ 7,672	2.54%
2020	\$ 213,582		
2021	\$ 94,327		
2022	\$ 94,327		



OPERATING BUDGET

Revenues

Interfund Transfers Worksheet

Overflow Fund (392.46)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	119255	0	0
Actual	0	0	0	0	0			
Golf Course (392.09)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	6776	-77		1604			
Capital Reserve & Improvement Fund (392.30)								
	2015	2016	2017	2018	2019	2020	2021	2022
	674000	255667	72042	243866	245457	0	0	0
Actual	675020	0	0	0	0			
Park Capital Fund (392.31)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	5634			
Road Improvement Fund (392.33)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	0			
Maintenance Facility (392.45)								
	2015	2016	2017	2018	2019	2020	2021	2022
	30000	0	0	0	0	0	0	0
Actual	59528	0	0	2189	81			
Open Space Fund Transfer (392.36)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	20000	20000	20000	0	0	0
Actual	6420	0	193	0	0			
Equipment Replacement Fund (392.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	16827	36723	36328	94327	94327	94327
Actual	0	0	0	0				
Golf Course Improvement Fund (392.47)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	6292	0			
IT Fund (392.49)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	353			
	704000	255667	108869	300589	301785	213582	94327	94327

Notes on 2019 Projected Actual

2019 YTD Total \$ 7,672

EXPENDITURES - GENERAL FUND BUDGET

General Government

This expenditure includes compensation to the Board of Supervisors for their time serving the Township.

In addition, this line item provides reimbursement for transportation and mileage and for attendance at conferences and training sessions.

This expenditure also provides dues for participation of the Board of Supervisors in organizations for elected officials.

Year	Budget	Actual	% of Budget
2012	\$ 16,750	\$ 18,946	113.11%
2013	\$ 16,750	\$ 15,022	89.68%
2014	\$ 16,750	\$ 15,159	90.50%
2015	\$ 16,220	\$ 14,858	91.60%
2016	\$ 15,000	\$ 13,058	87.05%
2017	\$ 16,000	\$ 14,448	90.30%
2018	\$ 15,500	\$ 16,680	107.61%
2019	\$ 17,000	\$ 9,428	55.46%
2020	\$ 17,000		
2021	\$ 17,000		
2022	\$ 17,000		



OPERATING BUDGET Expenditures

General Government Worksheet

Supervisor Salary (400.05)

	2015	2016	2017	2018	2019	2020	2021	2022
	12500	12500	12500	12500	12500	12500	12500	12500
Actual	12500	12500	11875	12500	6250			

Transportation & Mileage (400.33)

	2015	2016	2017	2018	2019	2020	2021	2022
	720	500	500	500	500	500	500	500
Actual	67	0	0	0	0			

Meetings/Conferences/Dues (400.46)

	2015	2016	2017	2018	2019	2020	2021	2022
	3000	2000	3000	2500	4000	4000	4000	4000
Actual	2291	558	2573	4180	3178			

2015	2016	2017	2018	2019	2020	2021	2022
16220	15000	16000	15500	17000	17000	17000	17000

Notes on 2019 Projected Actual

2019 YTD Total \$ 9,428

Township Manager

This expenditure includes compensation for the Township Manager's salary, transportation, mileage, attendance at meetings and conferences and 457 contributions.

This line item also includes the cost for the Manager's Bond and dues for participation of the Township Manager in organizations for Township officials.

Year	Budget	Actual	% of Budget
2012	\$ 189,800	\$ 186,945	98.50%
2013	\$ 193,600	\$ 105,500	54.49%
2014	\$ 106,600	\$ 111,960	105.03%
2015	\$ 109,930	\$ 113,041	102.83%
2016	\$ 117,197	\$ 114,956	98.09%
2017	\$ 124,580	\$ 150,255	120.61%
2018	\$ 144,975	\$ 146,573	101.10%
2019	\$ 149,063	\$ 104,730	70.26%
2020	\$ 150,310		
2021	\$ 150,310		
2022	\$ 150,310		



OPERATING BUDGET Expenditures

Township Manager Worksheet

Manager Salary (401.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	107250	112617	120000	127750	131583	132600	132600	132600
Actual	111185	113416	136150	130101	94665			

Manager Transportation & Mileage (401.33)

	2015	2016	2017	2018	2019	2020	2021	2022
	480	480	480	200	200	200	200	200
Actual	78	0	872	581	493			

Manager Bond (401.35)

	2015	2016	2017	2018	2019	2020	2021	2022
	100	100	100	250	250	250	250	250
Actual	0	100	500	510	0			

Meetings/Conferences/Dues (401.46)

	2015	2016	2017	2018	2019	2020	2021	2022
	2100	4000	4000	4000	4000	4000	4000	4000
Actual	1778	1440	1231	2371	606			

457 Contribution (401.47)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	12775	13031	13260	13260	13260
Actual	0	0	11502	13010	8967			

	2015	2016	2017	2018	2019	2020	2021	2022
	109930	117197	124580	144975	149063	150310	150310	150310

Notes on 2019 Projected Actual

2019 YTD Total **\$ 104,730**

Financial Administration

This expenditure includes compensation for the Director of Finance's salary, transportation, mileage and attendance at meetings & conferences.

This line item also includes the cost for the Finance Director's Bond and dues for participation of the Finance Director in organizations for Township Officials.

This line item also includes the cost for an independent auditing firm who provides the annual audit of all Township funds. The annual audit of the prior year must be completed and filed by April 1st and must be published in the newspaper as well as filed with the Department of Community and Economic Development.

Year	Budget	Actual	% of Budget
2012	\$ 82,250	\$ 77,277	93.95%
2013	\$ 82,450	\$ 86,680	105.13%
2014	\$ 77,100	\$ 81,042	105.11%
2015	\$ 76,750	\$ 92,348	120.32%
2016	\$ 91,800	\$ 92,795	101.08%
2017	\$ 92,419	\$ 93,842	101.54%
2018	\$ 98,925	\$ 97,100	98.16%
2019	\$ 97,825	\$ 71,903	73.50%
2020	\$ 100,529		
2021	\$ 100,529		
2022	\$ 100,529		



Financial Administration Worksheet

Finance Director Salary (402.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	65000	77400	78000	82056	82056	84760	84760	84760
Actual	77781	79577	79750	83728	59173			

Board of Auditors Salary (402.11)

	2015	2016	2017	2018	2019	2020	2021	2022
	250	250	250	250	250	250	250	250
Actual	30	0	0	0	0			

Auditing Firm (402.31)

	2015	2016	2017	2018	2019	2020	2021	2022
	6500	7500	7700	10000	10000	10000	10000	10000
Actual	7400	7400	9381	8575	8950			

Finance Director Manager Transportation & Mileage (402.33)

	2015	2016	2017	2018	2019	2020	2021	2022
	500	500	350	500	400	400	400	400
Actual	297	303	481	282	161			

Finance Director Bond (402.35)

	2015	2016	2017	2018	2019	2020	2021	2022
	2400	3650	3619	3619	3619	3619	3619	3619
Actual	5991	3619	3619	3619	3619			

Finance Director Meetings/Conferences/Dues (402.46)

	2015	2016	2017	2018	2019	2020	2021	2022
	2100	2500	2500	2500	1500	1500	1500	1500
Actual	849	1896	611	897	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	76750	91800	92419	98925	97825	100529	100529	100529

Notes on 2019 Projected Actual

2019 YTD Total \$ 71,903

Tax Collection

This expenditure provides for commission paid to the London Grove Tax Collector for the collection of the Real Estate Tax.

This line item also includes reimbursement for materials and supplies necessary for the Tax Collector to provide tax bills as well as for attendance at Tax Collector Conference which is held annually.

This line item also includes the cost for the Tax Collector's Bond.

Year	Budget	Actual	% of Budget
2012	\$ 12,000	\$ 9,287	77.39%
2013	\$ 12,725	\$ 9,409	73.94%
2014	\$ 9,725	\$ 11,463	117.87%
2015	\$ 12,850	\$ 12,851	100.01%
2016	\$ 16,350	\$ 12,596	77.04%
2017	\$ 16,490	\$ 10,463	63.45%
2018	\$ 12,350	\$ 14,354	116.22%
2019	\$ 13,650	\$ 11,971	87.70%
2020	\$ 13,783		
2021	\$ 13,917		
2022	\$ 14,053		



Tax Collection Worksheet

Tax Collector Commission - Real Estate (403.12)								
	2015	2016	2017	2018	2019	2020	2021	2022
	9500	10000	10140	9000	9700	9797	9895	9994
Actual	9753	8763	8346	9770	8476			

Tax Collector Commission EIT (403.13)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1500	3000	3000	0	0	0	0	0
Actual	0	0	0	0	0			

Tax Collector Materials & Supplies (403.20)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1500	3000	3000	3000	3600	3636	3672	3709
Actual	3098	3165	2117	4250	3162			

Tax Collector Bond (403.35)								
	2015	2016	2017	2018	2019	2020	2021	2022
	350	350	350	350	350	350	350	350
Actual	334	334	0	334	334			

	2015	2016	2017	2018	2019	2020	2021	2022
	12850	16350	16490	12350	13650	13783	13917	14053

Notes on 2019 Projected Actual

2019 YTD Total \$ 11,971

Legal Services

This expenditure funds legal services provided by the Township Solicitor and any required "Special Counsel".

As London Grove Township is a smaller community, and as the level of required legal services varies from one month to the next, the Township does not engage legal counsel on a retainer basis. Instead, the Township pays for legal services on a contracted hourly rate, plus expenses, on an as-needed basis.

When permitted by law, the Township requires developers, contractors and others to pay for services provided by the Township professionals such as the Solicitor.

The Township implemented an escrow program that requires developers, contractors and others to post funds with the Township in advance of the Township incurring professional service expenses. This arrangement eliminates "back-billing" for services provided, minimizing the Township's financial exposure.

Legal fees incurred for services rendered for land development and the like have no impact on the budget as these costs are reimbursed by funds collected from the developers.

Year	Budget	Actual	% of Budget
2012	\$ 117,000	\$ 200,892	171.70%
2013	\$ 190,000	\$ 44,678	23.51%
2014	\$ 170,000	\$ 118,737	69.85%
2015	\$ 108,500	\$ 64,619	59.56%
2016	\$ 174,007	\$ 44,987	25.85%
2017	\$ 90,000	\$ 55,680	61.87%
2018	\$ 62,235	\$ 44,466	71.45%
2019	\$ 55,000	\$ 26,755	48.65%
2020	\$ 45,000		
2021	\$ 45,000		
2022	\$ 45,000		



Legal Services Worksheet

Township Solicitor (404.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	74000	149007	70000	50000	30000	25000	25000	25000
Actual	58892	41320	50791	32956	24885			

Special Counsel (404.20)

	2015	2016	2017	2018	2019	2020	2021	2022
	34500	25000	20000	12235	25000	20000	20000	20000
Actual	5727	3668	4890	11510	1870			

	2015	2016	2017	2018	2019	2020	2021	2022
	108500	174007	90000	62235	55000	45000	45000	45000

Notes on 2019 Projected Actual

2019 YTD Total \$ 26,755

Secretary & Receptionist

This expenditure includes compensation for the Township Secretary/Administrative Assistant and part-time Receptionist(s).

It also includes the Township Secretary/Administrative Assistant's costs for transportation and mileage; attendance at meetings & conferences; annual dues; and fees for subscriptions.

Year	Budget	Actual	% of Budget
2012	\$ 144,300	\$ 146,021	101.19%
2013	\$ 147,800	\$ 146,861	99.36%
2014	\$ 155,500	\$ 140,738	90.51%
2015	\$ 103,720	\$ 77,939	75.14%
2016	\$ 68,672	\$ 57,328	83.48%
2017	\$ 69,000	\$ 75,318	109.16%
2018	\$ 88,266	\$ 83,261	94.33%
2019	\$ 90,072	\$ 55,236.81	61.32%
2020	\$ 84,185		
2021	\$ 84,185		
2022	\$ 84,185		



OPERATING BUDGET

Expenditures

Secretary & Receptionist Worksheet

Secretary/Clerk/Administration Wages (405.14)

	2015	2016	2017	2018	2019	2020	2021	2022
	97000	64572	35000	47483	48199	52000	52000	52000
Actual	72668	54553	41029	51008	33864			

Receptionist Wages (405.15)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	30000	37250	37809	29120	29120	29120
Actual	0	0	30852	29487	21222			

Transportation & Mileage (405.33)

	2015	2016	2017	2018	2019	2020	2021	2022
	600	600	500	100	250	250	250	250
Actual	696	203	142	306	1			

Meetings/Conferences/Dues/Subscriptions (405.46)

	2015	2016	2017	2018	2019	2020	2021	2022
	6120	3500	3500	3433	3815	2815	2815	2815
Actual	4575	2572	3295	2460	150			

	2015	2016	2017	2018	2019	2020	2021	2022
	103720	68672	69000	88266	90072	84185	84185	84185

Notes on 201 Notes on 2019 Projected Actual

2019 YTD Total \$ 55,237

Office Administration

This expenditure includes compensation for the Township Administrative Assistant and Receptionist. It also includes costs for transportation and mileage; attendance at meetings & conferences; annual dues; and, fees for subscriptions.

This expenditure funds professional services for telephones; wireless phones; and security monitoring for the Township building at a cost of \$5,000.00 per year.

As of 2020, all computer/IT support expenses will be taken from the newly established IT Fund.

This expenditure includes the purchase of office materials & supplies, postage, legal advertising, printing for such items as the Township newsletter, maintenance for the office copier and water cooler.

Year	Budget	Actual	% of Budget
2012	\$ 54,650	\$ 70,623	129.23%
2013	\$ 53,350	\$ 50,983	95.56%
2014	\$ 56,550	\$ 57,539	101.75%
2015	\$ 56,996	\$ 83,439	146.39%
2016	\$ 81,084	\$ 61,641	76.02%
2017	\$ 72,880	\$ 79,983	109.75%
2018	\$ 85,709	\$ 58,782	68.58%
2019	\$ 101,428	\$ 46,789	46.13%
2020	\$ 55,249		
2021	\$ 55,911		
2022	\$ 56,824		



OPERATING BUDGET Expenditures

Office Administration Worksheet

Postage (406.23)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3600	3500	3500	3605	4375	4000	4120	4244
Actual	3485	2237	3688	2729	1871			
Professional Services (406.31)								
	2015	2016	2017	2018	2019	2020	2021	2022
	15000	20000	19400	30000	30000	10000	10000	10000
Actual	18619	18531	23850	3254	3915			
Communication (406.32)								
	2015	2016	2017	2018	2019	2020	2021	2022
	5286	4633	5880	6174	11162	5000	5250	5513
Actual	4351	5902	5221	2008	2967			
Advertising - Legal (406.34)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3700	8000	8000	5500	7000	4000	4000	4500
Actual	10064	9203	5645	8951	1494			
Printing (406.342)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1200	4000	4000	4164	4164	4164	4164	4164
Actual	2741	0	3584	554	0			
Maintenance/Replace (406.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1200	20000	5000	5000	5000	5000	5000	5000
Actual	3377	2484	5824	3220	1223			
Bank Fees (406.39)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	1101	1600	1616	1632	2700	2727	2754
Actual	1545	1915	2149	1736	1618			
Materials & Supplies (406.42)								
	2015	2016	2017	2018	2019	2020	2021	2022
	5050	6000	5000	9000	23445	20000	20000	20000
Actual	4620	5618	14264	9795	12250			
Chester County Security (406.45)								
	2015	2016	2017	2018	2019	2020	2021	2022
	960	350	500	650	650	385	650	650
Actual	503	526	776	277	277			
IT Services/Computer Support (407.00)								
	2015	2016	2017	2018	2019	2020	2021	2022
	21000	13500	20000	20000	14000	0	0	0
Actual	34134	15225	14982	26257	21174			
	2015	2016	2017	2018	2019	2020	2021	2022
	56996	81084	72880	85709	101428	55249	55911	56824

2019 YTD Total \$ 46,789

Engineering

This expenditure funds engineering services provided by the Township Engineer.

As London Grove is a smaller community, and as the level of required engineering services varies from one month to the next, the Township does not engage an engineer on a retainer basis. Instead, the Township pays for engineering and inspection services on a contracted hourly rate, plus expenses, on an as-needed basis.

When permitted by law, the Township requires developers, contractors and others to pay for services provided by the Township professionals such as the Engineer.

The Township implemented an escrow program that requires developers, contractors and others to post funds with the Township in advance of the Township incurring professional service expenses. This arrangement eliminates "back-billing" for services provided, minimizing the Township's financial exposure.

Engineering fees incurred for services rendered for land development and the like have limited impact on the budget as these costs are reimbursed by funds collected from the developers.

This expenditure also includes engineering costs for Township projects. In the past this has included: the MS4 Program, the new Public Works Department buildings, Goddard Park plans, road and bridge projects. In addition, the MS4 line item also includes \$3,600 annually

Year	Budget	Actual	% of Budget
2012	\$ 52,000	\$ 394,148	757.98%
2013	\$ 60,000	\$ 20,907	34.84%
2014	\$ 40,000	\$ 90,020	225.05%
2015	\$ 60,000	\$ 40,778	67.96%
2016	\$ 51,000	\$ 48,939	95.96%
2017	\$ 60,000	\$ 68,795	114.66%
2018	\$ 66,000	\$ 25,259	38.27%
2019	\$ 64,600	\$ 31,212	48.32%
2020	\$ 59,600		
2021	\$ 59,600		
2022	\$ 59,600		



OPERATING BUDGET

Expenditures

Engineering Worksheet

Engineering - Township Work (408.31)

	2015	2016	2017	2018	2019	2020	2021	2022
	60000	25000	25000	40000	40000	35000	35000	35000
Actual	14016	20894	32435	7331	17312	0	0	0

Engineering - Goddard Park (408.32)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	1000	5000	1000	1000	1000	1000	1000
Actual	5985	0	846	656	900	0	0	0

Engineering - New Maintenance Facility (408.33)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	5000	5000	0	0	0	0	0
Actual	10144	10227	3644	1845	155	0	0	0

Engineering - MS4/Stormwater (408.34)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	20000	25000	25000	23600	23600	23600	23600
Actual	10634	17818	31870	15427	12846	0	0	0

	2015	2016	2017	2018	2019	2020	2021	2022
	60000	51000	60000	66000	64600	59600	59600	59600

Notes on 2019 Projected Actual

2019 YTD Total \$ **31,212**

Government Buildings

This expenditure provides for the general repair and maintenance of the Township Building and garage facility as well as for the payment of utilities.

The PWD "garage" utilities include the following:

Brine Tank	\$1,200.00
Water & Sewer	\$1,400.00
Alarm System	\$1,200.00
Comstar	\$1,500.00
PECO	\$1,700.00

Janitorial services includes \$14,500 (\$675.00 monthly) annually for the administration building and \$5,220 (\$435 monthly) for the Public Works building plus additional fees for floor polishing.

Township Utilities include:

PECO	\$17,500.00
Comstar	\$ 3,500.00
Water & Sewer	\$ 1,000.00

Year	Budget	Actual	% of Budget
2012	\$ 55,300	\$ 80,089	144.83%
2013	\$ 44,250	\$ 43,384	98.04%
2014	\$ 50,000	\$ 40,850	81.70%
2015	\$ 46,340	\$ 36,160	78.03%
2016	\$ 42,500	\$ 33,594	79.04%
2017	\$ 55,800	\$ 38,669	69.30%
2018	\$ 45,361	\$ 49,456	109.03%
2019	109,024	\$ 32,749	30.04%
2020	\$ 58,500		
2021	\$ 58,790		
2022	\$ 59,083		



Government Buildings Worksheet

Township Building - Repair & Maintenance (409.35)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1500	1500	1500	1500	38000	10000	10000	10000
Actual	1408	1796	6048	6660	1678	0	0	0
Township Utilities (409.36)								
	2015	2016	2017	2018	2019	2020	2021	2022
	10500	10000	10500	10000	21000	22000	22220	22442
Actual	8279	9476	10050	18187	13557	0	0	0
Public Works Department Utilities (409.361)								
	2015	2016	2017	2018	2019	2020	2021	2022
	13200	12000	11000	10000	25724	7000	7070	7141
Actual	10902	8474	7582	7613	3860	0	0	0
Public Works Department - Repair & Maintenance (409.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2400	2500	1800	1000	1800	2000	2000	2000
Actual	3654	1284	3267	2233	1940	0	0	0
Township & PWD - Trash (409.44)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3000	2500	2500	2041	2000	2500	2500	2500
Actual	2634	2634	2580	2042	1683	0	0	0
Janitorial Services (409.45)								
	2015	2016	2017	2018	2019	2020	2021	2022
	7500	7500	9500	13320	16000	15000	15000	15000
Actual	8000	7500	9142	12720	10030	0	0	0
Capital Repairs (409.72)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2040	2500	17000	2500	2500	0	0	0
Actual	1284	0	0	0	0	0	0	0
Capital Equipment (409.75)								
	2015	2016	2017	2018	2019	2020	2021	2022
	6200	4000	2000	5000	2000	0	0	0
Actual	0	2430	0	0	0	0	0	0
	2015	2016	2017	2018	2019	2020	2021	2022
	46340	42500	55800	45361	109024	58500	58790	59083

Notes on 2019 Projected Actual

2019 YTD Total \$ 32,749

Fire Marshal

The Township hired a full-time Fire Marshal in 2018. The Fire Marshal duties include, but are not limited to, the following:

Community Risk Reduction is the mission of the Fire Marshal. The reduction of risk is managed through a risk analysis of all hazards within the township. These hazards can be both natural or human-caused and mitigated utilizing prevention, planning, and response. The schools within the township are a high life hazard, therefore considerable attention is spent on this area. Inspections of commercial properties ensures the life safety features are maintained and properly functioning. Supporting our emergency service personnel ensures a level of high-quality response during an emergency.

The Materials and Supplies includes Fire Fighter Gear in the amount of \$6,000.00 and \$500.00 for medical bags. This line item is also for office supplies, etc.

This expenditure also includes \$3,700 annually for 10% of the cost of the TRAIRS Computer Software.

Year	Budget	Actual	% of Budget
2012	\$ -	\$ -	0.00%
2013	\$ -	\$ -	0.00%
2014	\$ -	\$ -	0.00%
2015	\$ -	\$ -	0.00%
2016	\$ -	\$ -	0.00%
2017	\$ -	\$ -	0.00%
2018	\$ 72,560	\$ 78,999	108.87%
2019	\$ 98,786	\$ 65,701	66.51%
2020	\$ 92,878		
2021	\$ 94,078		
2022	\$ 94,078		



OPERATING BUDGET

Expenditures

Fire Marshal Worksheet

Fire Marshal - Salary (410.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	68680	69691	73528	73528	73528
Actual	0	0	0	70559	50642	0	0	0
Communication (410.32)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	380	9545	1550	1550	1550
Actual	0	0	0	731	629	0	0	0
Fuel (410.33)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	500	2000	1000	2000	2000
Actual	0	0	0	1418	470	0	0	0
Vehicle/Parts/Service (410.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	500	2000	2500	2000	2000
Actual	0	0	0	75	0	0	0	0
Materials & Supplies (410.42)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	9450	7300	7300	7300
Actual	0	0	0	2337	3103	0	0	0
Meetings/Dues/Conferences/Training (410.46)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	2500	4000	3300	4000	4000
Actual	0	0	0	2488	1620	0	0	0
TRAISSR Computer Software (410.47)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	2100	3700	3700	3700
Actual	0	0	0	1390	1985	0	0	0
Part-Time Assistant /Summer Intern								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	6000	6000	6000	6000
Actual	0	0	0	0	7253	0	0	0
	0	0	0	72560	98786	92878	94078	94078

Notes on 2019 Projected Actual

2019 YTD Total \$ 65,701

Fire Protection

This expenditure funds fire services for the Township.

The Township is served by Avondale Fire Company and, West Grove Fire Company.

In addition, this expenditure includes the Foreign Fire Tax Relief which is a "pass-through" of State funds received pursuant to the Pennsylvania Foreign Fire Insurance Tax Distribution Law, commonly known as Act 205. Act 205 levies a two percent tax on fire insurance policies for Pennsylvania properties written by insurance companies that are not incorporated in the Commonwealth. These funds are then distributed to municipalities served by volunteer fire companies; the distribution is calculated based on a municipality's relative population and real estate market value.

Within sixty days of receiving this annual disbursement the Township is required to forward the money to the relief funds of volunteer fire companies that serve as primary responders in our community.

This money is simply passed through the Township and has no effect on the budget.

Year	Budget	Actual	% of Budget
2012	\$ 180,000	\$ 181,775	100.99%
2013	\$ 185,600	\$ 196,340	105.79%
2014	\$ 184,000	\$ 194,744	105.84%
2015	\$ 247,855	\$ 241,731	97.53%
2016	\$ 246,354	\$ 260,203	105.62%
2017	\$ 259,721	\$ 252,869	97.36%
2018	\$ 268,421	\$ 259,459	96.66%
2019	\$ 276,577	\$ 167,999	60.74%
2020	\$ 297,844		
2021	\$ 307,467		
2022	\$ 307,378		



OPERATING BUDGET

Expenditures

Fire Protection Worksheet

Fireman's Workers Comp Insurance (411.35)

	2015	2016	2017	2018	2019	2020	2021	2022
	18300	15000	16000	16537	17364	18232	19144	20101
Actual	13716	15851	10907	12621	11502			

West Grove Fire Company (411.51)

	2015	2016	2017	2018	2019	2020	2021	2022
	100555	103894	111314	120122	128689	137090	141202	145438
Actual	100555	111314	112419	120122	96516			

Avondale Fire Company (411.52)

	2015	2016	2017	2018	2019	2020	2021	2022
	69000	69000	73947	76165	79974	91970	96569	101397
Actual	69000	73947	73947	76165	59981			

West Grove Foreign Fire Tax Relief (411.53)

	2015	2016	2017	2018	2019	2020	2021	2022
	36000	35076	35076	33358	30331	30331	30331	20221
Actual	35076	35455	33358	30331	0			

Avondale Foreign Fire Tax Relief (411.54)

	2015	2016	2017	2018	2019	2020	2021	2022
	24000	23384	23384	22239	20221	20221	20221	20221
Actual	23384	23636	22239	20221	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	247855	246354	259721	268421	276577	297844	307467	307378

Notes on 2019 Projected Actual

2019 YTD Total \$ **167,999**

Ambulance & Rescue

This expenditure funds ambulance services for the Township.

The Township is served by: West Grove Ambulance; Avondale Ambulance and, Southern Chester County Emergency Medical Service (SCC EMS).

The 2020 budget assumes a significant increase for Avondale EMS and West Grove EMS based on their written budget requests..

Year	Budget	Actual	% of Budget
2012	\$ 137,000	\$ 137,000	100.00%
2013	\$ 136,096	\$ 138,096	101.47%
2014	\$ 137,373	\$ 139,373	101.46%
2015	\$ 144,307	\$ 141,663	98.17%
2016	\$ 143,996	\$ 148,675	103.25%
2017	\$ 151,442	\$ 148,506	98.06%
2018	\$ 150,298	\$ 150,298	100.00%
2019	\$ 156,579	\$ 117,434	75.00%
2020	\$ 180,784		
2021	\$ 189,823		
2022	\$ 199,314		



Ambulance & Rescue Worksheet

West Grove Ambulance (412.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	48514	48203	50613	46965	49860	65145	68402	71822
Actual	48559	48282	47792	46965	37395			

Avondale Ambulance (412.20)

	2015	2016	2017	2018	2019	2020	2021	2022
	46000	46000	50715	53251	55913	64300	67515	70891
Actual	46000	50600	50600	53251	41935			

S. Chester County Emergency Medical (412.30)

	2015	2016	2017	2018	2019	2020	2021	2022
	49793	49793	50114	50082	50806	51339	53906	56601
Actual	47104	49793	50114	50082	38105			

	2015	2016	2017	2018	2019	2020	2021	2022
	144307	143996	151442	150298	156579	180784	189823	199314

Notes on 2019 Projected Actual

2019 YTD Total \$ 117,434

Code Enforcement

This expenditure includes compensation for the Code Officer's salary and the Code Office Administrative Assistant's salary. as well as for transportation and mileage; attendance at meetings and conferences; annual dues; and subscriptions for the Code Officer.

This expenditure also provides for the Code Officer's vehicle maintenance; supplies; cell phone; and uniforms.

The Uniform Construction Code (UCC) requires that for every building permit issued by the Township, the additional sum of \$4.50 be collected and sent to the DCED on a quarterly basis. This expenditure is a pass through of money and has no effect on the budget

This expenditure also includes 60% of the annual cost of the TRAIRS Computer Software.

Year	Budget	Actual	% of Budget
2012	\$ 158,100	\$ 153,160	96.88%
2013	\$ 159,000	\$ 157,190	98.86%
2014	\$ 164,770	\$ 161,401	97.96%
2015	\$ 117,028	\$ 128,518	109.82%
2016	\$ 144,471	\$ 136,575	94.53%
2017	\$ 138,187	\$ 124,244	89.91%
2018	\$ 151,423	\$ 165,251	109.13%
2019	\$ 159,099	\$ 108,001	67.88%
2020	\$ 163,145		
2021	\$ 163,645		
2022	\$ 163,645		



Code Enforcement Worksheet

Wages (413.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	110600	138871	101686	137323	137819	139360	139360	139360
Actual	122160	132139	116983	142521	97419			
Supplies (413.22)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2000	1000	1000	1000	1100	600	1100	1100
Actual	0	981	304	882	362			
Communication - Portable (413.32)								
	2015	2016	2017	2018	2019	2020	2021	2022
	780	1200	1200	1200	4580	5000	5000	5000
Actual	1951	1331	317	606	1050			
Fuel (413.33)								
	2015	2016	2017	2018	2019	2020	2021	2022
	780	800	800	800	800	1000	1000	1000
Actual	661	272	343	556	420			
Vehicle Service/Parts (413.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	600	300	300	500	500	500	500	500
Actual	41	400	0	804	180			
Meetings/Conferences/Dues/Training (413.46)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1500	1500	1500	2500	2500	2500	2500	2500
Actual	2785	544	3148	1107	135			
Uniforms (413.44)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	200	300	300	300
Actual	0	0	0	0	0			
Third Party Contractor (413.45)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	0			
DCED Fees for UCC (413.53)								
	2015	2016	2017	2018	2019	2020	2021	2022
	768	800	600	600	800	1125	1125	1125
Actual	920	908	608	1063	1089			
TRAISR Computer Software (413.54)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	31101	7500	10800	12760	12760	12760
Actual	0	0	2541	17712	7346			
	2015	2016	2017	2018	2019	2020	2021	2022
	117028	144471	138187	151423	159099	163145	163645	163645

Notes on 2019 Projected Actual

2019 YTD Total \$ 108,001

Planning & Zoning

This expenditure provides for costs incurred during Conditional Use hearings and for the costs of Zoning Hearing Board proceedings. These costs include services for the court reporter, solicitor, other professional services such as and advertising.

The expenditure also provides compensation to the Zoning Hearing Board for their service to the Township.

In addition this expenditure provides for attendance at meetings and conferences; annual dues; subscriptions; and, training for the Zoning Hearing Board and Planning Commission members.

The Township has been working on Zoning Ordinance Amendments (\$10,000) and this expenditure is to complete this effort. A total of \$10,000 is also budgeted to begin work on updating selected portions of the Subdivision and Land Development Ordinance.

Year	Budget	Actual	% of Budget
2012	\$ 65,750	\$ 14,798	22.51%
2013	\$ 69,250	\$ 28,463	41.10%
2014	\$ 63,750	\$ 69,062	108.33%
2015	\$ 47,890	\$ 49,414	103.18%
2016	\$ 34,125	\$ 42,685	125.08%
2017	\$ 33,625	\$ 43,746	130.10%
2018	\$ 33,625	\$ 30,015	89.26%
2019	\$ 39,150	\$ 27,120	69.27%
2020	\$ 34,150		
2021	\$ 34,150		
2022	\$ 34,150		



OPERATING BUDGET Expenditures

Planning & Zoning Worksheet

Zoning Hearing Board (414.16)

	2015	2016	2017	2018	2019	2020	2021	2022
	250	525	525	525	1050	1050	1050	1050
Actual	950	0	1475	375	0			

Professional Services (414.31)

	2015	2016	2017	2018	2019	2020	2021	2022
	28500	15000	15000	15000	20000	20000	20000	20000
Actual	28529	24349	23650	19333	18520			

Advertising ZHB & Conditional Use (414.34)

	2015	2016	2017	2018	2019	2020	2021	2022
	2520	1500	1000	1000	1000	1000	1000	1000
Actual	1621	784	1963	2374	310			

Court Reporter - ZHB & Conditional Use (414.40)

	2015	2016	2017	2018	2019	2020	2021	2022
	3600	1600	1600	1600	1600	1600	1600	1600
Actual	1861	942	1368	2684	4435			

Meetings/Conferences/Dues/Training (414.42)

	2015	2016	2017	2018	2019	2020	2021	2022
	1020	500	500	500	500	500	500	500
Actual	121	100	0	95	0			

Ordinance Amendments (414.45)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	10000	10000	10000	10000
Actual	0	0	0	0	0	0	0	0

ZHB Legal Services (414.49)

	2015	2016	2017	2018	2019	2020	2021	2022
	12000	15000	15000	15000	15000	10000	10000	10000
Actual	16332	16509	15290	5155	3855			

	2015	2016	2017	2018	2019	2020	2021	2022
	47890	34125	33625	33625	39150	34150	34150	34150

Notes on 2019 Projected Actual

2019 YTD Total \$ 27,120

Emergency Management

This expenditure provides for compensation, equipment and reimbursement of expenses to the Emergency Management Coordinator for annual services provided to the Township.

The 2020 Budget allows for \$2,000.00 for an AED Units and mouting costs. It also allows \$10,000.00 for a warning siren.

Year	Budget	Actual	% of Budget
2012	\$ 2,400	\$ 2,546	106.07%
2013	\$ 2,400	\$ 2,295	95.63%
2014	\$ 2,000	\$ 10,018	500.88%
2015	\$ 2,100	\$ 2,710	129.07%
2016	\$ 2,100	\$ 2,307	109.86%
2017	\$ 2,500	\$ 2,547	101.89%
2018	\$ 2,500	\$ 1,717	68.68%
2019	\$ 1,000	\$ 346	34.57%
2020	\$ 12,000		
2021	\$ 500		
2022	\$ 500		



Emergency Management Worksheet

Emergency Management (415.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	2100	2100	2500	2500	500	0	0	0
Actual	2710	2307	2547	1600	0			

Emergency Management Expenses (415.11)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	500	12000	500	500
Actual	0	0	0	117	346			

2015	2016	2017	2018	2019	2020	2021	2022
2100	2100	2500	2500	1000	12000	500	500

Notes on 2019 Projected Actual

2019 YTD Total \$ 346

Health & Human Services

This expenditure provides for annual animal control services within the Township.

The budget is based on the BVSPCA 2018 contract fee of \$1,500. In addition the Township will be charged the following fees for each animal picked up and brought to the BVSPCA shelter.

Animal Acquisition	\$103.00
APS Activity Fee	\$ 41.20
Unclaimed Stray Boarding	\$ 51.50
Emergency Reponses	\$103.00

The acquisition and boarding fees are refunded to the Township when an owner retrieves their lost pet. The owner is then charged those fees.

The current SPCA Contract will expire on December 31, 2020.

Year	Budget	Actual	% of Budget
2012	\$ 500	\$ 715	143.00%
2013	\$ 500	\$ -	0.00%
2014	\$ 500	\$ -	0.00%
2015	\$ 500	\$ 750	150.00%
2016	\$ 800	\$ 800	100.00%
2017	\$ 800	\$ 1,500	187.50%
2018	\$ 1,500	\$ 2,640	176.00%
2019	\$ 2,200	\$ 682	31.02%
2020	\$ 2,200		
2021	\$ 2,884		
2022	\$ 2,971		



Health & Human Services Worksheet

Animal Control (422.10)									
	2014	2015	2016	2017	2018	2019	2020	2021	2022
	500	500	800	800	1500	2200	2800	2884	2971
Actual	0	750	800	1500	2640	682			

2014	2015	2016	2017	2018	2019	2020	2021	2022
500	500	800	800	1500	2200	2800	2884	2971

Notes on 2019 Projected Actual

2019 YTD Total \$ 682

Sanitation

This expenditure provides for Township recycling costs and hazardous waste costs for events hosted by the Chester County Department of Health so that residents may safely dispose of hazardous waste and recycling.

The cost for the County Hazardous Waste is calculated by taking the total number of housing units for all participating municipalities (as per the 2010 Census*). The township is then billed only for its number of housing units (2,404*) by taking the total amount due and pro-rating the proportionate share. The Township is invoiced twice per year. The County applies for grant monies to reimburse the Township one half of the incurred expenses each year.

Year	Budget	Actual	% of Budget
2012	\$ 25,600	\$ 187,237	731.40%
2013	\$ 6,000	\$ 3,064	51.07%
2014	\$ 4,000	\$ 3,438	85.95%
2015	\$ 3,300	\$ 4,233	128.27%
2016	\$ 3,300	\$ 3,277	99.30%
2017	\$ 3,300	\$ 3,432	104.00%
2018	\$ 3,300	\$ 3,199	96.94%
2019	\$ 3,300	\$ 2,033	61.61%
2020	\$ 3,300		
2021	\$ 3,300		
2022	\$ 3,300		



OPERATING BUDGET

Expenditures

Sanitation Worksheet

Recycling (426.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	2100	2100	2100	2100	2100	2100	2100	2100
Actual	1957	1957	1954	1197	798			

County Hazardous Waste (427.00)

	2015	2016	2017	2018	2019	2020	2021	2022
	1200	1200	1200	1200	1200	1200	1200	1200
Actual	1623	1320	1478	1664	1235			

Sewer & Water Reimbursable Wages (429.12)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	653	0	0	338	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	3300	3300	3300	3300	3300	3300	3300	3300

Notes on 2019 Projected Actual

2019 YTD Total \$ **2,033**

Public Works

This expenditure includes wages for the Public Works Department as well as providing for seminars & training; transportation & mileage; attendance at meetings and conferences; annual dues; and subscriptions.

This expenditure also provides for maintenance of vehicles and equipment; gasoline/diesel fuel; materials & supplies; small shop tools; and, all other general expenses.

In addition, this expenditure provides for PA One Call services; cell phones and telephones; uniforms; fire extinguishers; and, CDL Program and Testing.

Wages include all full-time salaries and anticipated overtime plus the addition of 2 permanent part-time employees and part-time summer help.

This expenditure also includes 10% of the annual cost for the TRAIRS Computer Software.

Year	Budget	Actual	% of Budget
2012	\$ 295,200	\$ 315,441	106.86%
2013	\$ 308,700	\$ 316,113	102.40%
2014	\$ 305,200	\$ 303,597	99.47%
2015	\$ 414,180	\$ 396,195	95.66%
2016	\$ 405,586	\$ 390,723	96.34%
2017	\$ 411,570	\$ 377,212	91.65%
2018	\$ 374,000	\$ 372,864	99.70%
2019	\$ 402,700	\$ 292,878	72.73%
2020	\$ 463,014		
2021	\$ 426,034		
2022	\$ 427,773		



Public Works Worksheet

Wages (430.12)								
	2015	2016	2017	2018	2019	2020	2021	2022
	330000	315466	315000	310000	335000	389064	352894	352894
Actual	318022	330087	293059	314772	244057			
Materials & Supplies (430.21)								
	2015	2016	2017	2018	2019	2020	2021	2022
	12000	20000	20000	9300	10000	12000	12240	12485
Actual	21906	12432	20062	7285	6844			
General Expense (430.24)								
	2015	2016	2017	2018	2019	2020	2021	2022
	9600	10000	12000	8000	8000	10000	10200	10404
Actual	12494	8138	15225	10039	9035			
Maintenance (430.25)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3540	3500	5000	4000	4000	5000	4000	4000
Actual	3274	1163	3140	3607	2815			
Small Shop Tools (430.26)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3960	8000	15000	5000	10000	8000	8160	8323
Actual	2835	4487	15502	3833	6630			
Uniforms (430.28)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3900	4000	4000	4000	4000	5000	4000	4000
Actual	3477	5580	1818	5391	1164			
PA One Call (430.31)								
	2015	2016	2017	2018	2019	2020	2021	2022
	840	750	500	400	400	450	450	475
Actual	660	292	396	415	199			
Communication (430.32)								
	2015	2016	2017	2018	2019	2020	2021	2022
	5100	5100	5800	6000	4500	6500	6630	6763
Actual	6081	5638	6186	3813	4370			
Gasoline/Diesel Fuel (430.33)								
	2015	2016	2017	2018	2019	2020	2021	2022
	42000	35000	30000	22000	22000	23000	23460	23929
Actual	25724	20372	18158	21215	14934			
Seminars, CDL & Training (430.46)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1800	2000	2500	3500	3000	2000	2000	2500
Actual	967	1482	2242	1732	535			
CDL Program & Testing (430.47)								
	2015	2016	2017	2018	2019	2020	2021	2022
	540	570	570	600	600	800	800	800
Actual	434	555	1425	761	839			
Fire Extinguishers (430.50)								
	2015	2016	2017	2018	2019	2020	2021	2022
	900	1200	1200	1200	1200	1200	1200	1200
Actual	322	498	0	0	1457			
	2015	2016	2017	2018	2019	2020	2021	2022
	414180	405586	411570	374000	402700	463014	426034	427773

Notes on 2019 Projected Actual

2019 YTD Total \$ 292,878

Snow Removal

This expenditure funds snow removal services for the Township which includes wages, salt & materials.

This expenditure also includes the Thistle Court Snow Removal Contract.

Year	Budget	Actual	% of Budget
2012	\$ 35,500	\$ 32,815	92.44%
2013	\$ 35,450	\$ 19,377	54.66%
2014	\$ 35,450	\$ 80,525	227.15%
2015	\$ 53,450	\$ 91,663	171.49%
2016	\$ 65,450	\$ 44,723	68.33%
2017	\$ 90,600	\$ 30,729	33.92%
2018	\$ 40,450	\$ 37,170	91.89%
2019	\$ 55,700	\$ 14,808	26.59%
2020	\$ 50,600		
2021	\$ 35,650		
2022	\$ 35,700		



Snow Removal Worksheet

Wages - Snow (432.12)

	2015	2016	2017	2018	2019	2020	2021	2022
	20000	30000	30000	30000	40000	35000	20000	20000
Actual	28383	25278	17531	26010	14292			

Salt & Materials (432.24)

	2015	2016	2017	2018	2019	2020	2021	2022
	33000	35000	60000	10000	15000	15000	15000	15000
Actual	62833	18874	12750	10530	0			

Snow Removal Contract (432.45)

	2015	2016	2017	2018	2019	2020	2021	2022
	450	450	600	450	700	600	650	700
Actual	448	571	448	631	517			

	2015	2016	2017	2018	2019	2020	2021	2022
	53450	65450	90600	40450	55700	50600	35650	35700

Notes on 2019 Projected Actual

2019 YTD Total \$ 14,808

Signs

This expenditure funds the cost of replacement signs, sign posts, traffic light maintenance and electric costs.

In 2018 an accident caused damage to a traffic signal box on Route 41. The cost to repair the box was \$26,929.00 which is reflected here. The Township was reimbursed for this damage and was deposited in to the General Fund revenues for settlements.

Year	Budget	Actual	% of Budget
2012	\$ 6,000	\$ 11,422	190.37%
2013	\$ 8,600	\$ 7,578	88.11%
2014	\$ 11,000	\$ 10,174	92.49%
2015	\$ 8,000	\$ 9,718	121.48%
2016	\$ 12,500	\$ 14,453	115.62%
2017	\$ 15,000	\$ 17,449	116.33%
2018	\$ 18,000	\$ 48,237	267.98%
2019	\$ 19,000	\$ 1,339	7.05%
2020	\$ 14,500		
2021	\$ 15,000		
2022	\$ 15,000		



OPERATING BUDGET E x p e n d i t u r e s

Signs Worksheet

Sign Materials (433.24)

	2015	2016	2017	2018	2019	2020	2021	2022
	6000	10000	12000	15000	16000	12000	12000	12000
Actual	7915	12329	15660	18331	908			

Traffic Light Maintenance & Electric (433.36)

	2015	2016	2017	2018	2019	2020	2021	2022
	2000	2500	3000	3000	3000	2500	3000	3000
Actual	1803	2124	1789	29906	431			

	2015	2016	2017	2018	2019	2020	2021	2022
	8000	12500	15000	18000	19000	14500	15000	15000

Notes on 2019 Projected Actual

2019 YTD Total \$ 1,339

Street Lights

This expenditure funds the maintenance and electric costs for Township street lights.

Year	Budget	Actual	% of Budget
2012	\$ 1,000	\$ 5,152	515.23%
2013	\$ 5,000	\$ 4,933	98.66%
2014	\$ 5,800	\$ 4,075	70.26%
2015	\$ 4,200	\$ 6,035	143.68%
2016	\$ 6,000	\$ 4,757	79.28%
2017	\$ 6,000	\$ 4,580	76.34%
2018	\$ 6,500	\$ 1,499	23.06%
2019	\$ 2,500	\$ 2,197	87.89%
2020	\$ 3,000		
2021	\$ 3,000		
2022	\$ 3,000		



Street Lights Worksheet

Maintenance & Electric (434.36)								
	2015	2016	2017	2018	2019	2020	2021	2022
	4200	6000	6000	6500	2500	3000	3000	3000
Actual	6035	4757	4580	1499	2197			

2015	2016	2017	2018	2019	2020	2021	2022
4200	6000	6000	6500	2500	3000	3000	3000

Notes on 2019 Projected Actual

2019 YTD Total \$ **2,197**

Machinery Repair

The expenditure includes the cost for parts and equipment used to maintain Township owned vehicles and equipment.

Year	Budget	Actual	% of Budget
2012	\$ 55,000	\$ 50,883	92.51%
2013	\$ 45,000	\$ 53,091	117.98%
2014	\$ 47,000	\$ 59,243	126.05%
2015	\$ 46,320	\$ 67,688	146.13%
2016	\$ 46,000	\$ 52,584	114.31%
2017	\$ 46,000	\$ 44,985	97.79%
2018	\$ 45,000	\$ 56,045	124.54%
2019	\$ 46,000	\$ 44,296	96.30%
2020	\$ 53,000		
2021	\$ 53,000		
2022	\$ 53,000		



Machinery Repair Worksheet

Small Equipment Parts (437.26)

	2015	2016	2017	2018	2019	2020	2021	2022
	5520	7000	7000	6000	6000	6000	6000	6000
Actual	7347	9246	9410	3566	4551			

Vehicle Parts (437.28)

	2015	2016	2017	2018	2019	2020	2021	2022
	21000	22000	22000	22000	22000	27000	27000	27000
Actual	35959	28081	16552	29512	20313			

Equipment Parts (437.29)

	2015	2016	2017	2018	2019	2020	2021	2022
	19800	17000	17000	17000	18000	20000	20000	20000
Actual	24382	15256	19023	22966	19432			

	2015	2016	2017	2018	2019	2020	2021	2022
	46320	46000	46000	45000	46000	53000	53000	53000

Notes on 2019 Projected Actual

2019 YTD Total \$ **44,296**

Road Maintenance

This expenditure provides for the maintenance of public roads which includes materials and the rental equipment and equipment purchases.

In 2016 the Township purchased two vehicles, a Mack Truck and a D-5500 Dump Truck. In addition, in 2016 the Township purchased a Kubota FRT Mower.

In 2017 the Township purchased a Dodge Ram 3500 for \$50,355.00 to replace a similar 2006 vehicle.

In 2018 the Township purchased a 2018 Ram 3500 Tradesman for \$46,895.00; LeeBoy 7000 Asphalt Paver for \$33,500.00; Kubota Utility Vehicle for \$16,829.66; and a Felling Deck over Trailer for \$31,947.86. All of this equipment was purchased from the Equipment Replacement Fund.

The 2019 budget shows zero dollars as the equipment replacement costs will be expended from the Equipment Replacement Fund.

Year	Budget	Actual	% of Budget
2012	\$ 125,000	\$ 154,588	123.67%
2013	\$ 86,000	\$ 236,118	274.56%
2014	\$ 136,000	\$ 134,037	98.56%
2015	\$ 137,100	\$ 139,365	101.65%
2016	\$ 160,100	\$ 109,671	68.50%
2017	\$ 80,000	\$ 38,681	48.35%
2018	\$ 77,000	\$ 98,624	128.08%
2019	\$ 204,000	\$ 155,577	76.26%
2020	\$ 166,628		
2021	\$ 174,759		
2022	\$ 183,297		



Road Maintenance Worksheet

Road Maintenance Material (438.28)

	2015	2016	2017	2018	2019	2020	2021	2022
	51000	75000	75000	75000	200000	162628	170759	179297
Actual	68081	55358	38681	95617	153717			

Contract & Extra Hire (438.35)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0							

Equipment Rental (438.38)

	2015	2016	2017	2018	2019	2020	2021	2022
	5100	5100	5000	2000	4000	4000	4000	4000
Actual	6315	277	0	3007	1860			

Equipment Purchase (438.74)

	2015	2016	2017	2018	2019	2020	2021	2022
	81000	80000	0	0	0	0	0	0
Actual	64969	54036	0	0	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	137100	160100	80000	77000	204000	166628	174759	183297

Notes on 2019 Projected Actual

2019 YTD Total \$ 155,577

Bridge Repair

This expenditure funds the costs of major bridge repairs in the Township.

To fund these projects, the 2013 and 2014 EIT tax was increased to 1.25% (which was an increase of 0.50%). As promised by the Board of Supervisors, beginning in 2015 the EIT tax was decreased back to 0.75%.

Year	Budget	Actual	% of Budget
2013	\$ -	\$ 743,817	743817.00%
2014	\$ 170,000	\$ 423,549	249.15%
2015	\$ 574,000	\$ 551,095	96.01%
2016	\$ 178,000	\$ 267,219	150.12%
2017	\$ 15,000	\$ -	0.00%
2018	\$ -	\$ -	0.00%
2019	\$ 30,000	\$ -	0.00%
2020	\$ 62,500		
2021	\$ 493,000		
2022	\$ 495,000		



Bridge Repair Worksheet

Bridge - Materials (438.281)

	2015	2016	2017	2018	2019	2020	2021	2022
	226000	3000	0	0	0	2500	5000	5000
Actual	199022	255253	0	0	0			

Bridge - Inspections (438.31)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	15000	15000	0	0	10000	15000	15000
Actual	0	0	0	0	0			

Bridge - Equipment Rental (438.381)

	2015	2016	2017	2018	2019	2020	2021	2022
	8000	0	0	0	0	0	25000	0
Actual	8632	0	0	0	0			

Bridge - Contracting Work (438.61)

	2015	2016	2017	2018	2019	2020	2021	2022
	323000	140000	0	0	30000	0	273000	300000
Actual	291770	0	0	0	0			

Bridge - Engineering (438.66)

	2015	2016	2017	2018	2019	2020	2021	2022
	17000	20000	0	0	0	50000	75000	75000
Actual	51671	11966	0	0	0			

Bridge - Repair (439.67)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	100000	100000
Actual	0	0	0	0	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	574000	178000	15000	0	30000	62500	493000	495000

Notes on 2019 Projected Actual

2019 YTD Total \$ -

Road Reconstruction

This expenditure provides for contract paving of Township owned roadways as part of the annual Road Program.

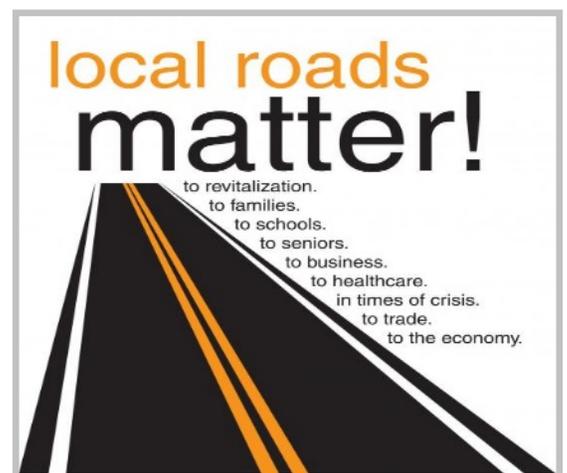
Scheduled road construction for 2020 is as follows:

- Selective bar patching on various roads: \$30,000.00
- Garden Station Road base repair, leveling & overlay: \$146,735.40
- Valley Road base repair, leveling & overlay: \$80,000.00
- S. Guernsey Road base repair, leveling & overlay: \$88,201.20
- Nova Chipping - Hills of Sullivan: \$184,434.00

The total cost for these projects amounts to \$529,370.60. The 2020 budget assumes \$214,370.00 from the General Fund. The balance will be taken from the Liquid Fuel Fund (\$290,000.00) and SECCRA Road Improvement Fund (\$25,000.00).

The 2021 and 2022 Budgets assume a 5% increase from the prior year.

Year	Budget	Actual	% of Budget
2012	\$ 146,400	\$ 206,489	141.04%
2013	\$ 110,000	\$ 110,162	100.15%
2014	\$ 101,000	\$ 181,425	179.63%
2015	\$ 89,934	\$ 643,470	715.49%
2016	\$ 320,000	\$ 317,403	99.19%
2017	\$ 335,000	\$ 341,963	102.08%
2018	\$ 327,945	\$ 356,113	108.59%
2019	\$ 76,782	\$12,579.45	16.38%
2020	\$ 214,370		
2021	\$ 225,089		
2022	\$ 236,343		



Road Reconstruction Worksheet

Equipment Rental (439.38)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	0	0	0			

Contract Paving (439.45)

	2015	2016	2017	2018	2019	2020	2021	2022
	89934	320000	335000	327945	76782	214370	225089	236343
Actual	643470	317403	341963	356113	12579			

	2015	2016	2017	2018	2019	2020	2021	2022
	89934	320000	335000	327945	76782	214370	225089	236343

Notes on 2019 Projected Actual

2019 YTD Total **\$ 12,579**

Culture & Recreation

This department provides for a variety of services, most notably the overall maintenance of Goddard Park. Maintenance includes grass trimming and weed control, tree pruning, mulching, trail repair and the upkeep of play equipment.

Also included are wages for park services provided by our Public Works Department.

This expenditure includes the quarterly contributions to the Avon Grove Library.

In addition, this department funds activities of the Parks & Recreation Board, Environmental Advisory Council, Open Space Committee and historical preservation.

Parks & Recreation Board expenses are as follows: \$2,500 for purchase of volunteer recruitment materials; \$2,500 for consultant fees associated with trails and other P&R Board responsibilities; and \$500 to host an event for the 10th anniversary of Goddard Park.

The Park Maintenance (454.37) budget also includes \$500.00 for LGTMA water service.

Open Space Committee expenses are as follows: \$13,000 for consultant fees (i.e., David Sweet).

Year	Budget	Actual	% of Budget
2012	\$ 125,500	\$ 132,299	105.42%
2013	\$ 81,900	\$ 59,629	72.81%
2014	\$ 86,900	\$ 391,512	450.53%
2015	\$ 111,550	\$ 147,806	132.50%
2016	\$ 115,000	\$ 123,837	107.68%
2017	\$ 118,236	\$ 79,854	67.54%
2018	\$ 122,930	\$ 91,436	74.38%
2019	\$ 141,475	\$ 105,653	74.68%
2020	\$ 134,765		
2021	\$ 138,908		
2022	\$ 143,354		



Culture & Recreation Worksheet

Park Wages (454.12)								
	2015	2016	2017	2018	2019	2020	2021	2022
	29650	22000	30000	25000	25000	25000	25000	25000
Actual	24027	32417	25415	24128	27852			
Park & Recreation Board (454.24)								
	2015	2016	2017	2018	2019	2020	2021	2022
	4400	5500	5500	5500	7950	5500	5500	5500
Actual	2125	2442	232	882	106			
Environmental (454.31)								
	2015	2016	2017	2018	2019	2020	2021	2022
	1200	15000	10000	10000	12000	12000	12000	12000
Actual	14398	7861	5371	0	0			
Park Maintenance (454.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	21000	22000	22000	10000	20500	23000	25300	27830
Actual	57498	21795	10350	12933	30194			
Trail Maintenance (454.45)								
	2015	2016	2017	2018	2019	2020	2021	2022
	3400	0	5000	5000	5000	5000	5000	5000
Actual	2745	16185	3165	2745	2196			
Land/Easement Acquisition (454.71)								
	2015	2016	2017	2018	2019	2020	2021	2022
	6000	6000	0	0	0	0	0	0
Actual	11762	12237	2500	0	0			
Tree City Contract (454.72)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	100	100	100	100
Actual	0	0	0	0	0			
Parks Capital Equipment (454.74)								
	2015	2016	2017	2018	2019	2020	2021	2022
	15000	0	0	0	0	0	0	0
Actual	4352	0	1921	0	3476			
Library Contribution (456.52)								
	2015	2016	2017	2018	2019	2020	2021	2022
	30900	30900	32136	40780	43325	46065	47908	49824
Actual	30900	30900	30900	40780	32494			
Historical Commission (459.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	2100	2100	2100	2100	100	100	100
Actual	0	0	0	0	0			
Community Day (459.20)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	15000	15000	5000	5000	5000
Actual	0	0	0	0	158			
Open Space Committee (461.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	11500	11500	9550	10500	13000	13000	13000
Actual	0	0	0	9968	9178			
	2015	2016	2017	2018	2019	2020	2021	2022
	111550	115000	118236	122930	141475	134765	138908	143354

Notes on 2019 Projected Actual

2019 YTD Total \$ 105,653

Debt Activity

This expenditure is for interest debt paid on two notes the Township has with Wells Fargo for the Township Building.

These expenditures are calculated by using the Estimated Debt Service Schedule of Payments.

This expenditure also provided for the financing of the new maintenance facility, salt shed and generators. The 2015 Note payments for those projects began in 2017.

All budgeted numbers are per the estimated debt service payment scheduled as provided by Del Val.

Year	Budget	Actual	% of Budget
2012	\$ 41,800	\$ 38,336	91.71%
2013	\$ 43,000	\$ 37,970	88.30%
2014	\$ 51,000	\$ 37,978	74.47%
2015	\$ 46,020	\$ 47,350	102.89%
2016	\$ 141,513	\$ 154,245	109.00%
2017	\$ 243,159	\$ 238,957	98.27%
2018	\$ 243,866	\$ 243,370	99.80%
2019	\$ 245,457	\$ 84,046	34.24%
2020	\$ 246,905		
2021	\$ 246,903		
2022	\$ 246,745		



OPERATING BUDGET

Expenditures

Debt Activity Worksheet

Debt Service (471.10)								
1999 Note	2015	2016	2017	2018	2019	2020	2021	2022
	20000	20000	21000	22000	23000	24000	26000	27000
Actual	18000	20000	21000	22000	0			
2011 Note	2015	2016	2017	2018	2019	2020	2021	2022
	1000	1000	1000	1000	1000	1000	1000	1000
Actual	1000	1000	1000	1000	1000			
2015 Note	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	91000	93000	96000	99000	101000	104000
Actual	0	0	91000	93000	0			
Debt Interest (472.10)								
1999 Note	2015	2016	2017	2018	2019	2020	2021	2022
	25020	14300	13300	12250	11150	10000	8800	7500
Actual	28350	18370	13300	12250	7433			
2011 Note	2015	2016	2017	2018	2019	2020	2021	2022
	0	3546	4859	6164	7459	8745	8715	8685
Actual	0	2875	4470	6102	4381			
2015 Note	2015	2016	2017	2018	2019	2020	2021	2022
	0	102667	112000	109452	106848	104160	101388	98560
Actual	0	112000	111575	109018	71232			
	2015	2016	2017	2018	2019	2020	2021	2022
	46020	141513	243159	243866	245457	246905	246903	246745

Notes on 2019 Projected Actual

2019 YTD Total \$ **84,046**

Employer Paid Benefits

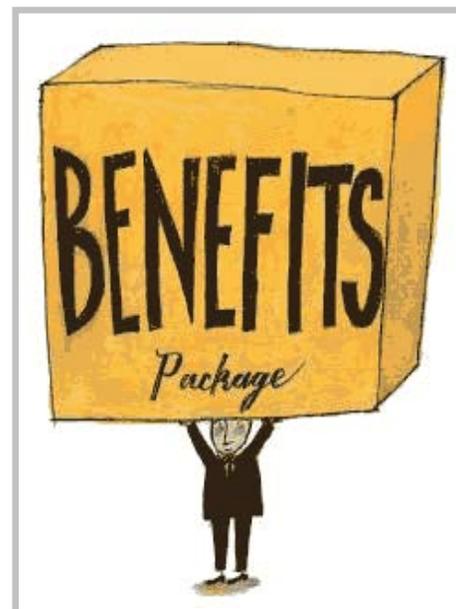
This expenditure includes employer pension contributions; social security (6.2%), Medicare (1.45%) and payroll expenses for processing and direct deposits.

The 2020 Minimal Municipal Obligation pension contribution was calculated to be \$72,694.00. There is an unfunded pension liability of \$47,772.00, which is not included in the 2020 Budget.

To arrive at the annual MMO amount we took the year-to-date earnings of all eligible employees and then added the remaining 9 bi-weekly payroll amounts for each individual based on their earnings and applied them to the plan they are enrolled in.

Payroll expenses include bi-weekly reporting, quarterly tax filings, preparation of W-2's, New Hire reporting and year end reporting.

Year	Budget	Actual	% of Budget
2012	\$ 183,914	\$ 157,552	85.67%
2013	\$ 217,017	\$ 140,122	64.57%
2014	\$ 177,000	\$ 143,492	81.07%
2015	\$ 165,081	\$ 161,886	98.06%
2016	\$ 155,586	\$ 159,021	102.21%
2017	\$ 144,786	\$ 147,610	101.95%
2018	\$ 125,747	\$ 140,945	112.09%
2019	\$ 182,007	\$ 54,527	29.96%
2020	\$ 187,159		
2021	\$ 192,049		
2022	\$ 195,139		



OPERATING BUDGET Expenditures

Employer Paid Benefits Worksheet

Employer Social Security (481.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	50000	45460	43000	43000	58000	60000	62000	62000
Actual	47610	48075	45705	54772	40759			

Employer Medicare (481.20)

	2015	2016	2017	2018	2019	2020	2021	2022
	12000	10632	11000	12000	13500	14175	14884	15628
Actual	11135	11243	10689	12834	9533			

Payroll Expenses (481.50)

	2015	2016	2017	2018	2019	2020	2021	2022
	2550	2500	2500	3000	3000	5400	5400	5500
Actual	2483	2708	3530	4132	3834			

Pension MMO (483.30)

	2015	2016	2017	2018	2019	2020	2021	2022
	100531	96995	88286	67747	71957	72694	74875	77121
Actual	100658	96995	87686	66207	0			

Employee Performance Bonus (483.40)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	15550	14890	14890	14890
Actual	0	0	0	2800	0			

Employee Incentives (483.50)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	20000	20000	20000	20000
Actual	0	0	0	200	400			

	2015	2016	2017	2018	2019	2020	2021	2022
	165081	155586	144786	125747	182007	187159	192049	195139

Notes on 2019 Projected Actual

2019 YTD Total \$ 54,527

Unemployment

The PSATS Unemployment Compensation Group Trust Fund was established in 1981 for townships of the second class. The Fund operates on the “reimbursement-of-costs” basis. The quarterly contributions that participating townships pay into the program are invested. These invested contributions are used to pay any unemployment compensation charges the participating townships incur for current or former employees.

When your township is a member of the PSATS Unemployment Compensation Group Trust Fund, your employees or former employees will contact the local U.C. Service Center for your area. The local U.C. Service Center determines the eligibility for unemployment compensation benefits under the PA U.C. Law and the weekly amount they will receive. The PSATS Unemployment Compensation Group Trust Fund receives from the Office of Unemployment Compensation Tax Services a monthly statement of unemployment compensation charges known as a (UC-150), "Notice of Amount Due for Compensation Paid," and, in turn, reimburses the PA U.C. Fund dollar-for-dollar for all unemployment compensation charges.

The contribution rates for the PSATS Unemployment Compensation Group Trust Fund are based on the experience modification formula (*claims to contributions*) for the preceding three years, excluding the current year. Beginning in 2010, new members enrolling have a contribution rate set 10% lower than the state rate that would otherwise be applicable to the enrollee. New member contribution rates shall be adjusted in accordance with the then applicable rate schedule after three years participation in the Trust, subject to earlier adjustment, if during the first three years participation the enrollee’s claims to contribution ratio rises above 150%.

Year	Budget	Actual	% of Budget
2012	\$ 27,500	\$ 1,966	7.15%
2013	\$ 2,900	\$ 1,178	40.61%
2014	\$ 2,900	\$ 1,858	64.07%
2015	\$ 10,500	\$ 7,684	73.19%
2016	\$ 10,500	\$ 7,997	76.17%
2017	\$ 10,000	\$ 11,813	118.13%
2018	\$ 10,500	\$ 11,324	107.84%
2019	\$ 12,000	\$ 16,976	141.47%
2020	\$ 18,000		
2021	\$ 18,000		
2022	\$ 18,000		



OPERATING BUDGET E x p e n d i t u r e s

Unemployment Worksheet

Unemployment Benefits - Premium (481.30)								
	2015	2016	2017	2018	2019	2020	2021	2022
	10500	10500	10000	10500	12000	18000	18000	18000
Actual	7684	7997	11813	11324	16976			

2015	2016	2017	2018	2019	2020	2021	2022
10500	10500	10000	10500	12000	18000	18000	18000

Notes on 2019 Projected Actual

2019 YTD Total	\$ 16,976
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Insurance

The expenditure covers the Township's Workers Compensation Policy. This policy covers all employees in the event of a work related injury as required by the Department of Labor & Industry.

In 2014 the Township changed its insurance carrier to Selective Insurance (Francis J. Hall, Broker) at considerable savings.

The general commercial insurance policy includes liability coverage for all Township owned property; equipment; buildings; etc.

In addition, this expenditure includes the following insurance coverage: (1) Automobile Policy which coverage all Township Owned vehicles; (2) Inland Marine Policy; (3) Umbrella Insurance Policy; (4) Public Officials Liability Policy which guards against errors and omissions made by Township officials; (5) Internet Security Policy; (6) Golf Course; (7) Pesticide Policy. These policies are good management business practices and help to protect the Township and its residents; and (8) Crime Policy.

The 2020 Budget shows an anticipated 8% increase over last years totals.

Year	Budget	Actual	% of Budget
2012	\$ 421,000	\$ 50,084	11.90%
2013	\$ 97,700	\$ 98,618	100.94%
2014	\$ 114,000	\$ 102,216	89.66%
2015	\$ 99,800	\$ 68,723	68.86%
2016	\$ 79,997	\$ 100,856	126.07%
2017	\$ 129,647	\$ 104,735	80.78%
2018	\$ 145,805	\$ 105,220	72.16%
2019	\$ 141,335	\$ 114,317	80.88%
2020	\$ 141,436		
2021	\$ 152,751		
2022	\$ 164,971		



OPERATING BUDGET Expenditures

Insurance Worksheet

Workers Compensation (484.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	23200	20000	30679	40000	40000	41029	44312	47856
Actual	13841	32893	39500	33748	37990			
General Liability (486.10)								
	2015	2016	2017	2018	2019	2020	2021	2022
	45000	38397	68368	75205	5500	4236	4575	4941
Actual	34908	48096	35180	5174	3922			
Property Insurance (486.20)								
	2015	2016	2017	2018	2019	2020	2021	2022
	16000	16000	25000	25000	10000	6295	6799	7343
Actual	14702	18880	21909	6821	5829	0	0	0
Automobile Insurance (486.30)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	30000	30433	32868	35497
Actual	0	0	0	26237	28179			
Golf Course (486.35)								
	2015	2016	2017	2018	2019	2020	2021	2022
	15600	5600	5600	5600	10000	10800	11664	12597
Actual	5274	988	8147	8892	9148			
Public Officials Insurance (486.40)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	6200	6453	6969	7527
Actual	0	0	0	5975	5975			
Umbrella Insurance (486.70)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0		0	12500	10599	11447	12363
Actual	0	0	0	10926	9814			
Inland Marine (486.80)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	6000	12242	13222	14279
Actual	0	0	0	5358	11336			
Crime (486.85)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	85	54	58	63
Actual	0	0	0	50	50			
CyCurity (486.90)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	2000	1931	2086	2252
Actual	0	0	0	1751	1788			
Pesticide (486.95)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	350	311	336	363
Actual	0	0	0	288	288			
	99800	79997	129647	145805	141335	141436	152751	164971

Notes on 2019 Projected Actual

2019 YTD Total \$ 114,317

Employee Benefits

This expenditure provides for employee healthcare, dental, short term disability policy and life insurance policies.

The 2020 - 2022 budget assumes a 15% annual increase for healthcare from the projected 2019 year end amount of \$253,073.52.

Likewise the budget also assumes 15% annual increase for dental, life and disability coverage based on the year-end projections.

Year	Budget	Actual	% of Budget
2012	\$ 409,000	\$ 328,956	80.43%
2013	\$ 289,000	\$ 188,355	65.17%
2014	\$ 249,400	\$ 258,170	103.52%
2015	\$ 284,160	\$ 256,729	90.35%
2016	\$ 279,416	\$ 230,431	82.47%
2017	\$ 230,903	\$ 286,968	124.28%
2018	\$ 317,752	\$ 306,026	96.31%
2019	\$ 313,432	\$ 186,375	59.46%
2020	\$ 308,768		
2021	\$ 309,073		
2022	\$ 309,173		



Employee Benefits Worksheet

Employee Healthcare (487.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	262920	259268	212517	297157	290532	285973	285973	285973
Actual	237153	212715	266991	285967	173340			

Employee Dental (487.20)

	2015	2016	2017	2018	2019	2020	2021	2022
	11640	10919	9086	10736	11200	11155	11200	11200
Actual	10588	9650	9937	10032	6290			

Disability & Life (487.30)

	2015	2016	2017	2018	2019	2020	2021	2022
	9600	9229	9300	9858	11700	11639	11900	12000
Actual	8988	8066	10041	10027	6745			

	2015	2016	2017	2018	2019	2020	2021	2022
	284160	279416	230903	317752	313432	308768	309073	309173

Notes on 2019 Projected Actual

2019 YTD Total \$ 186,375

Refunds & Miscellaneous Expenditures

The expenditure includes all other expenses not included in any other expenditure line item.

The budget anticipates miscellaneous receipts and refunds will remain constant throughout the upcoming four years.

Year	Budget	Actual	% of Budget
2012	\$ -	\$ 2,240	2240.00%
2013	\$ -	\$ 6,361	6360.67%
2014	\$ 3,000	\$ 60,492	2016.40%
2015	\$ 14,100	\$ 19,125	135.64%
2016	\$ 20,300	\$ 17,291	85.18%
2017	\$ 20,450	\$ 15,984	78.16%
2018	\$ 16,950	\$ 24,960	147.26%
2019	\$ 18,477	\$ 17,403	94.19%
2020	\$ 16,026		
2021	\$ 17,093		
2022	\$ 17,093		



Refunds & Miscellaneous Expenditures Worksheet

Miscellaneous Expenditures (489.00)

	2015	2016	2017	2018	2019	2020	2021	2022
	5100	3500	3500	0	3677	4226	4732	4732
Actual	1988	1735	400	6986	5418			

Refund Current Year (489.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	6000	15000	15000	15000	13000	10000	10561	10561
Actual	14655	14925	14925	17718	11986			

Refund Current Year Building Permit (489.20)

	2015	2016	2017	2018	2019	2020	2021	2022
	900	100	100	100	100	100	100	100
Actual	30	90	66	0	0			

Meeting Room Key Deposit (489.30)

	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	150	150	0	0	0	0
Actual	971	157	0	0	0			

Refund Prior Year (491.10)

	2015	2016	2017	2018	2019	2020	2021	2022
	1200	200	200	200	200	200	200	200
Actual	57	192	0	104	0			

Refund Prior Year Building Permit (491.20)

	2015	2016	2017	2018	2019	2020	2021	2022
	900	1500	1500	1500	1500	1500	1500	1500
Actual	1424	192	593	152	0			

	2015	2016	2017	2018	2019	2020	2021	2022
	14100	20300	20450	16950	18477	16026	17093	17093

Notes on 2019 Actual

*The 2019 actual amount for Misc Expenditures also includes \$2,657.00 spent for the New Maintenance Facility (441.00)

2019 YTD Total \$ 17,403

Interfund Transfers

The expenditure includes transfers from the General Fund into other Township funds.

The Chatham Light Fund transfer is done on a monthly basis and the amount is dictated by the Chatham Light Tax Assessment which is collected by the elected Tax Collector. The Chatham Lighting District is taxed at \$0.30 per linear foot of the property frontage. In addition the Township transfers \$2,500 to the Chatham Light Fund to meet the annual electric costs.

Other transfers made are for road improvements which is provided for by SECCRA at the rate of \$25,000 annually. The Township transfers approximately \$90,000 annually to the *Equipment Replacement Fund*. Although, the 2018 budget showed a transfer of \$120,000 due to the purchase of an additional piece of equipment in 2017.

In addition, the 2020 Budget shows a \$110,000.00 transfer to the newly established *Golf Course Equipment Replacement Fund* and \$25,000.00 to the *IT Fund*. The Budget will continue to make transfers to these funds on an annual basis.

The 2020 Budget also includes transferring \$25,000.00 annually to the *Golf Course Improvement Fund*; \$10,000.00 to the *Liqui Fuel Fund*; \$10,000.00 to the *Golf Course Operating Fund* and \$50,000 to the *Capital Reserve*

Year	Budget	Actual	% of Budget
2012	\$ 154,336	\$ 97,000	62.85%
2013	\$ 71,000	\$ 192,551	271.20%
2014	\$ 127,000	\$ 1,895,904	1492.84%
2015	\$ 416,769	\$ 145,604	34.94%
2016	\$ 182,000	\$ 110,506	60.72%
2017	\$ 153,500	\$ 317,159	206.62%
2018	\$ 168,500	\$ 484,207	287.36%
2019	\$ 186,500	\$ 177,642	95.25%
2020	\$ 30,800		0.00%
2021	\$ 352,600		
2022	\$ 354,436		



Interfund Transfers Worksheet

Transfer to Recreation Fund (492.02)								
	2015	2016	2017	2018	2019	2020	2021	2022
	10000	11000	1000	1000	1000	1000	1000	1000
Actual	0	0	0	0	0			
Transfer to Chatham Light Fund (492.04)								
	2015	2016	2017	2018	2019	2020	2021	2022
	2190	3000	2500	2500	2500	4800	4800	4800
Actual	5164	5145	4298	4771	4642			
Transfer to Capital Improvement Reserve Fund (492.30)								
	2015	2016	2017	2018	2019	2020	2021	2022
	279579	20000	0	0	0	0	50000	50000
Actual	0	0	0	114386	0			
Transfer to Road Improvement Fund (492.33)								
	2015	2016	2017	2018	2019	2020	2021	2022
	25000	25000	25000	25000	25000	25000	25000	25000
Actual	25000	25000	25000	25000	25000			
Transfer to Liquid Fuel Fund (492.35)								
	2015	2016	2017	2018	2019	2020	2021	2022
	10000	10000	10000	10000	10000	0	10000	10000
Actual	0	361	0	50	0			
Transfer to Equipment Replacement Fund (492.37)								
	2015	2016	2017	2018	2019	2020	2021	2022
	80000	80000	80000	120000	88000	0	91800	93636
Actual	80000	80000	80006	120000	88000			
Transfer to IT Equipment Fund (492.38)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	25000	25000
Actual	0	0	0	50000	0			
Transfer to Golf Course Operating Fund (492.50)								
	2015	2016	2017	2018	2019	2020	2021	2022
	10000	33000	35000	10000	10000	0	10000	10000
Actual	35440	0	35000	10000	10000			
Transfer to Golf Course Equipment Replacement Fund (492.53)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	50000	0	110000	110000
Actual	0	0	0	110000	50000			
Transfer to Overflow Fund (492.52)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	0	0
Actual	0	0	175000	50000	0			
Transfer to Golf Course Improvement Fund (492.55)								
	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	0	0	0	0	25000	25000
Actual	0	0	0	0	0			
	2015	2016	2017	2018	2019	2020	2021	2022
	416769	182000	153500	168500	186500	30800	352600	354436

Notes on 2019 Projected Actual

2019 YTD Total \$ **177,642**

OPERATING BUDGET

Receipt Totals

	<i>As of</i> 12/31/2015 <i>Actual</i>	<i>As of</i> 12/31/2016 <i>Actual</i>	<i>As of</i> 12/31/2017 <i>Actual</i>	<i>As of</i> 12/31/2018 <i>Actual</i>	<i>As of</i> 12/31/2019 <i>Actual</i>	<i>Budgeted</i>	<i>Budgeted</i>	<i>Budgeted</i>
	2015	2016	2017	2018	2019	2020	2021	2022
Real Estate Tax	\$ 649,539	\$ 637,922	\$ 631,272	\$ 647,673	\$ 638,978	\$ 639,500	\$ 636,500	\$ 638,500
Real Estate Transfer Tax	\$ 252,980	\$ 179,101	\$ 212,416	\$ 241,316	\$ 138,567	\$ 186,850	\$ 188,719	\$ 190,606
Earned Income Tax	\$ 1,608,643	\$ 1,218,390	\$ 1,254,551	\$ 1,371,947	\$ 1,027,987	\$ 1,473,750	\$ 1,488,488	\$ 1,503,372
Business Licenses & Inspections	\$ 1,815	\$ 1,890	\$ 1,390	\$ 2,690	\$ 1,740	\$ 1,690	\$ 1,690	\$ 1,690
Cable TV Franchise Fees	\$ 161,240	\$ 161,833	\$ 165,760	\$ 157,597	\$ 116,684	\$ 113,450	\$ 110,047	\$ 108,881
Non-Business Permits	\$ 2,450	\$ 2,130	\$ 2,665	\$ 1,685	\$ 1,102	\$ 2,900	\$ 2,900	\$ 2,900
Fines	\$ 5,374	\$ 11,048	\$ 7,319	\$ 32,995	\$ 17,706	\$ 5,769	\$ 5,839	\$ 5,910
Interest	\$ 1,356	\$ 3,438	\$ 8,765	\$ 11,296	\$ 8,632	\$ 9,090	\$ 9,181	\$ 9,273
Intergovernmental Reimbursements	\$ 9,456	\$ 30,273	\$ 2,579	\$ 1,840	\$ 1,494	\$ 1,700	\$ 1,700	\$ 1,700
Grants	\$ 351,678	\$ 66,187	\$ 660	\$ 29,238	\$ 17,464	\$ 15,000	\$ 15,000	\$ 15,000
PURTA Utility Tax	\$ 3,472	\$ 2,781	\$ 2,092	\$ 2,145	\$ -	\$ 2,092	\$ 2,092	\$ 2,092
Alcoholic Beverage License	\$ 400	\$ 400	\$ 400	\$ 600	\$ 400	\$ 400	\$ 400	\$ 400
State Pension Funding	\$ 47,050	\$ 52,496	\$ 45,883	\$ 46,844	\$ -	\$ 45,883	\$ 45,883	\$ 45,883
Volunteer Fire Relief Funds	\$ 58,460	\$ 59,091	\$ 55,597	\$ 50,551	\$ -	\$ 50,552	\$ 50,552	\$ 40,442
Charge for Township Services	\$ 24,657	\$ 16,301	\$ 18,728	\$ 28,361	\$ 19,358	\$ 9,025	\$ 8,525	\$ 8,525
Building & Zoning Permits	\$ 133,005	\$ 99,498	\$ 177,489	\$ 175,183	\$ 146,892	\$ 162,625	\$ 162,625	\$ 162,625
SECCRA	\$ 459,094	\$ 475,225	\$ 487,162	\$ 510,900	\$ 438,230	\$ 544,495	\$ 560,830	\$ 588,871
Misc. Receipts & Revenues	\$ 10,339	\$ 17,042	\$ 17,782	\$ 15,700	\$ 22,741	\$ 3,575	\$ 3,575	\$ 3,575
Interfund Transfers	\$ 740,968	\$ 6,776	\$ 115	\$ 8,481	\$ 7,672	\$ 213,582	\$ 94,327	\$ 94,327
REVENUE TOTALS	\$4,521,975	\$3,041,821	\$3,092,624	\$3,337,042	\$ 2,605,649	\$ 3,481,928	\$ 3,388,871	\$ 3,424,571

OPERATING BUDGET

Expenditure Totals

	<i>As of</i> 12/31/2015 <i>Actual</i>	<i>As of</i> 12/31/2016 <i>Actual</i>	<i>As of</i> 12/31/2017 <i>Actual</i>	<i>As of</i> 12/31/2018 <i>Actual</i>	<i>As of</i> 12/31/2019 <i>Actual</i>	<i>Budgeted</i>	<i>Budgeted</i>	<i>Budgeted</i>
	2015	2016	2017	2018	2019	2020	2021	2022
General Government	\$ 14,858	\$ 13,058	\$ 14,448	\$ 16,680	\$ 9,428	\$ 17,000	\$ 17,000	\$ 17,000
Township Manager	\$ 113,041	\$ 114,956	\$ 150,255	\$ 146,573	\$ 104,730	\$ 150,310	\$ 150,310	\$ 150,310
Financial Administration	\$ 92,348	\$ 92,795	\$ 93,842	\$ 97,100	\$ 71,903	\$ 100,529	\$ 100,529	\$ 100,529
Tax Collection	\$ 12,851	\$ 12,596	\$ 10,463	\$ 14,354	\$ 11,971	\$ 13,783	\$ 13,917	\$ 14,053
Legal Services	\$ 64,619	\$ 44,987	\$ 55,680	\$ 44,466	\$ 26,755	\$ 45,000	\$ 45,000	\$ 45,000
Secretary/Receptionist	\$ 77,939	\$ 57,328	\$ 75,318	\$ 83,261	\$ 55,237	\$ 84,185	\$ 84,185	\$ 84,185
Office Administration	\$ 83,439	\$ 61,641	\$ 79,983	\$ 58,782	\$ 46,789	\$ 55,249	\$ 55,911	\$ 56,824
Engineering	\$ 40,778	\$ 48,939	\$ 68,795	\$ 25,259	\$ 31,212	\$ 59,600	\$ 59,600	\$ 59,600
Government Buildings	\$ 36,160	\$ 33,594	\$ 38,669	\$ 49,456	\$ 32,749	\$ 58,500	\$ 58,790	\$ 59,083
Fire Marshal	\$ -	\$ -	\$ -	\$ 78,999	\$ 65,701	\$ 92,878	\$ 94,078	\$ 94,078
Fire Protection	\$ 241,731	\$ 260,203	\$ 252,869	\$ 259,459	\$ 167,999	\$ 297,844	\$ 307,467	\$ 307,378
Ambulance & Rescue	\$ 141,663	\$ 148,675	\$ 148,506	\$ 150,298	\$ 117,434	\$ 180,784	\$ 189,823	\$ 199,314
Code Enforcement	\$ 128,518	\$ 136,575	\$ 124,244	\$ 165,251	\$ 108,001	\$ 163,145	\$ 163,645	\$ 163,645
Planning & Zoning	\$ 49,414	\$ 42,685	\$ 43,746	\$ 30,015	\$ 27,120	\$ 34,150	\$ 34,150	\$ 34,150
Emergency Management	\$ 2,710	\$ 2,307	\$ 2,547	\$ 1,717	\$ 346	\$ 12,000	\$ 500	\$ 500
Health & Human Services	\$ 750	\$ 800	\$ 1,500	\$ 2,640	\$ 682	\$ 2,200	\$ 2,884	\$ 2,971
Sanitation	\$ 4,233	\$ 3,277	\$ 3,432	\$ 3,199	\$ 2,033	\$ 3,300	\$ 3,300	\$ 3,300
Public Works Department	\$ 396,195	\$ 390,723	\$ 377,212	\$ 372,864	\$ 292,878	\$ 463,014	\$ 426,034	\$ 427,773
Snow Removal	\$ 91,663	\$ 44,723	\$ 30,729	\$ 37,170	\$ 14,808	\$ 50,600	\$ 35,650	\$ 35,700
Traffic Control	\$ 9,718	\$ 14,453	\$ 17,449	\$ 48,237	\$ 1,339	\$ 14,500	\$ 15,000	\$ 15,000
Street Lights	\$ 6,035	\$ 4,757	\$ 4,580	\$ 1,499	\$ 2,197	\$ 3,000	\$ 3,000	\$ 3,000
Machinery Repair	\$ 67,688	\$ 52,584	\$ 44,985	\$ 56,045	\$ 44,296	\$ 53,000	\$ 53,000	\$ 53,000
Road Maintenance	\$ 139,365	\$ 109,671	\$ 38,681	\$ 98,624	\$ 155,577	\$ 166,628	\$ 174,759	\$ 183,297
Bridge Repair	\$ 551,095	\$ 267,219	\$ -	\$ -	\$ -	\$ 62,500	\$ 493,000	\$ 495,000
Road Reconstruction	\$ 643,470	\$ 317,403	\$ 341,963	\$ 356,113	\$ 12,579	\$ 214,370	\$ 225,089	\$ 236,343
Culture & Recreation	\$ 147,806	\$ 123,837	\$ 79,854	\$ 91,436	\$ 105,653	\$ 134,765	\$ 138,908	\$ 143,354
Debt Activity	\$ 47,350	\$ 154,245	\$ 238,957	\$ 243,370	\$ 84,046	\$ 246,905	\$ 246,903	\$ 246,745
Employer Paid Benefits	\$ 161,886	\$ 159,021	\$ 147,610	\$ 140,945	\$ 54,527	\$ 187,159	\$ 192,049	\$ 195,139
Unemployment Benefits	\$ 7,684	\$ 7,997	\$ 11,813	\$ 11,324	\$ 16,976	\$ 18,000	\$ 18,000	\$ 18,000
Insurance	\$ 68,723	\$ 100,856	\$ 104,735	\$ 105,220	\$ 114,317	\$ 141,436	\$ 152,751	\$ 164,971
Employee Healthcare Benefits	\$ 256,729	\$ 230,431	\$ 286,968	\$ 306,026	\$ 186,375	\$ 308,768	\$ 309,073	\$ 309,173
Miscellaneous Expenditures & Refunds	\$ 19,125	\$ 17,291	\$ 15,984	\$ 24,960	\$ 17,403	\$ 16,026	\$ 17,093	\$ 17,093
Interfund Transfers	\$ 145,604	\$ 110,506	\$ 317,159	\$ 484,207	\$ 177,642	\$ 30,800	\$ 352,600	\$ 354,436
Expenditure Totals	\$ 3,865,190	\$ 3,180,131	\$ 3,222,978	\$ 3,605,546	\$ 2,160,705	\$ 3,481,928	\$ 4,233,997	\$ 4,289,945

OPERATING BUDGET

Operating Fund Totals & Reserves

	<i>12/31/2015</i> <i>Actual</i> 2015	<i>12/31/2016</i> <i>Actual</i> 2016	<i>12/31/2017</i> <i>Actual</i> 2017	<i>12/31/2018</i> <i>Actual</i> 2018	<i>12/31/2019</i> <i>Actual</i> 2019	<i>Budgeted</i> 2020	<i>Budgeted</i> 2021	<i>Budgeted</i> 2022
Reserve (January 1)	\$ 339,009	\$ 983,778	\$ 860,819	\$ 675,431	\$ 435,705	\$ 880,648	\$ 880,648	\$ 35,522
Receipts	\$ 4,521,975	\$ 3,041,821	\$ 3,092,624	\$ 3,337,042	\$ 2,605,649	\$ 3,481,928	\$ 3,388,871	\$ 3,424,571
Expenditures	\$ 3,865,190	\$ 3,180,131	\$ 3,222,978	\$ 3,605,546	\$ 2,160,705	\$ 3,481,928	\$ 4,233,997	\$ 4,289,945
Balance Adjustment	\$ (12,016)	\$ 15,350	\$ (55,033)	\$ 28,778	\$ -	\$ -	\$ -	\$ -
Reserve (December 31)	\$ 983,778	\$ 860,819	\$ 675,431	\$ 435,705	\$ 880,648	\$ 880,648	\$ 35,522	\$ (829,851)

ASHLAND WOODS FUND BUDGET

ASHLAND WOODS BUDGET

Ashland Woods Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 18,959
2012	\$ -	\$ -		\$ 5	\$ 5		\$ -	\$ -		\$ 18,965
2013	\$ -	\$ -		\$ 4	\$ 4		\$ -	\$ -		\$ 18,969
2014	\$ -	\$ -		\$ 5	\$ 10		\$ -	\$ 18,972		\$ 18,979
2015	\$ -	\$ -		\$ 14	\$ 16		\$ -	\$ -		\$ 18,995
2016	\$ -	\$ -		\$ 14	\$ 15		\$ -	\$ -		\$ 19,010
2017	\$ -	\$ -		\$ 15	\$ 14		\$ -	\$ -		\$ 19,024
2018	\$ -	\$ -		\$ 7	\$ 66		\$ -	\$ 44		\$ 19,046
2019	\$ -	\$ -		\$ 25	\$ 48		\$ -	\$ 41		\$ 19,053
2020	\$ -			\$ 25			\$ -			\$ 19,078
2021	\$ -			\$ -			\$ 19,078			\$ (0)
2022	\$ -			\$ -			\$ -			\$ (0)
2023	\$ -			\$ -			\$ -			\$ (0)
2024	\$ -			\$ -			\$ -			\$ (0)

The Ashland Wood funds will be spent to overlay Jack Reynolds Way in 2021.

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

ASHLAND WOODS BUDGET

Ashland Woods Fund Worksheet

Receipt - Interest (341.01)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
14	14	15	7	25	25	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
14	14	15	7	25	25	0	0	0	0

Expenditure - Jack Reynolds Way Overlay Project (438.35)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	19078	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	19078	0	0	0

Transfers

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0									

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 48
Actual to 12/31/19	Expenditures	\$ 41
Actual to 12/31/19	Transfers	\$ -

CAPITAL RESERVE FUND BUDGET

CAPITAL RESERVE FUND BUDGET

Capital Reserve Fund

Year	Transfers In/out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 558,569
2012	\$ 20,000	\$ 20,000	100.00%	\$ -	\$ 883		\$ -	\$ 9,728		\$ 569,724
2013	\$ 20,000	\$ (8,000)	-40.00%	\$ -	\$ 13,273		\$ -	\$ -		\$ 574,996
2014	\$ 20,000	\$ 1,661,015	8305.07%	\$ -	\$ 942		\$ -	\$ 250,526		\$ 1,986,427
2015	\$ 20,000	\$ -	0.00%	\$ -	\$ 3,041		\$ -	\$ 819,921		\$ 1,169,547
2016	\$ 20,000	\$ -	0.00%	\$ 4,000	\$ 5,769	144.21%	\$ 1,769,000	\$ 205,443	11.61%	\$ 969,873
2017	\$ 20,000	\$ -	0.00%	\$ 3,000	\$ 9,162	305.39%	\$ 500,000	\$ 172,350	34.47%	\$ 806,684
2018	\$ 20,000	\$ 215,866	1079.33%	\$ 5,000	\$ 31,600	632.00%	\$ 500,000	\$ 241,648	48.33%	\$ 812,503
2019	\$ -	\$ -		\$ 6,500	\$ 111,519	1715.68%	\$ 261,654	\$ 133,386	50.98%	\$ 790,636
2020	\$ 50,000	\$ -		\$ 15,000	\$ -		\$ 361,654	\$ -		\$ 493,982
2021	\$ 50,000	\$ -		\$ 15,000	\$ -		\$ -	\$ -		\$ 558,982
2022	\$ 50,000	\$ -		\$ 15,000	\$ -		\$ -	\$ -		\$ 623,982
2023	\$ 50,000	\$ -		\$ 15,000	\$ -		\$ -	\$ -		\$ 688,982
2024	\$ 50,000	\$ -		\$ 15,000	\$ -		\$ -	\$ -		\$ 753,982

The Capital Funds are held in reserve for capital projects, such as the sidewalk project on State Road.

The 2020 Budget shows a \$200,000.00 reserve for the State Road sidewalk project. The Township has received grant monies for the entirety of this project. This amount is set aside for additional engineering.

The 2020 Budget allows \$100,000.00 for much needed renovations of the Township building.

In 2018 the Township purchased a fleet of much needed golf carts. Payment in the amount of \$61,654.00 for 2021 is reflected in the expenditures. These payments will be made from the Golf Course Equipment Replacement Fund beginning with the 2021 Budget.

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

CAPITAL RESERVE FUND BUDGET

Capital Reserve Fund Worksheet

Receipt - Interest (341.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	4000	3000	5000	6500	15000	15000	15000	15000	15000

Receipt - Borrowed Funds									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	4000	3000	5000	6500	15000	15000	15000	15000	15000

Expenditure - State Rd. Sidewalks									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	1500000	500000	500000	200000	200000	0	0	0	0

Expenditure - 2 Yr Capital Projects - Bridges (440.101)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	153000	0	0	0	0	0	0	0	0

Expenditure - Equipment Purchase (438.74)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	116000	0	0	61654	61654	0	0	0	0

Expenditure - Township Building Renovations (_____)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	100000	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	1769000	500000	500000	261654	361654	0	0	0	0

Transfers Out (492.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	255667	72042	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	20000	20000	20000	0	0	50000	50000	50000	50000

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	-235667	-52042	20000	0	0	50000	50000	50000	50000

Actual to 12/31/19	Revenue	\$ 111,519
Actual to 12/31/19	Expenditures	\$ 133,386
Actual to 12/31/19	Transfers	\$ -

CHATHAM LIGHT FUND BUDGET

CHATHAM LIGHT FUND BUDGET

Chatham Light Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 2,302
2012	\$ 3,000	\$ 3,000	100.00%	\$ -	\$ 2,025		\$ -	\$ 4,594		\$ 2,733
2013	\$ 3,000	\$ -	0.00%	\$ -	\$ 4,281		\$ -	\$ 4,776		\$ 2,238
2014	\$ 3,000	\$ -	0.00%	\$ -	\$ 4,116		\$ -	\$ 4,601		\$ 1,752
2015	\$ 3,000	\$ 3,000	100.00%	\$ -	\$ 2,167		\$ -	\$ 4,543		\$ 2,376
2016	\$ 3,000	\$ 3,000	100.00%	\$ 2,789	\$ 2,500	89.66%	\$ 4,596	\$ 4,198	91.34%	\$ 3,678
2017	\$ 2,500	\$ 2,500	100.00%	\$ 2,789	\$ 1,832	65.69%	\$ 4,596	\$ 4,924	107.13%	\$ 3,087
2018	\$ 2,500	\$ 2,500	100.00%	\$ 2,789	\$ 2,474	88.70%	\$ 4,642	\$ 4,688	100.98%	\$ 3,373
2019	\$ 2,500	\$ 2,500	100.00%	\$ 2,357	\$ 2,303	97.72%	\$ 4,536	\$ 2,823	62.24%	\$ 5,353
2020	\$ 2,500		0.00%	\$ 2,357		0.00%	\$ 4,581		0.00%	\$ 5,629
2021	\$ 2,500			\$ 2,357			\$ 4,627			\$ 5,858
2022	\$ 2,500			\$ 2,357			\$ 4,673			\$ 6,042
2023	\$ 2,500			\$ 2,357			\$ 4,720			\$ 6,179
2024	\$ 2,500			\$ 2,357			\$ 4,767			\$ 6,268

The Chatham Light Fund is funded by the Chatham Lighting District which is taxed at \$0.30 per linear foot of the property frontage. This tax is used to pay the monthly electric usage.

The Township subsidizes this fund by transferring \$2,500 annually.

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

CHATHAM LIGHT FUND BUDGET

Chatham Light Fund Worksheet

Receipt - Interest (341.01)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	2	2	2	75	75	75	75	75	75

Receipt - Real Estate Tax Assessment (301.10)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	2787	2787	2787	2282	2282	2282	2282	2282	2282

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	2789	2789	2789	2357	2357	2357	2357	2357	2357

Expenditure - PECO (434.36)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	4596	4596	4642	4536	4581	4627	4673	4720	4767

Expenditure - Miscellaneous (489.00)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	4596	4596	4642	4536	4581	4627	4673	4720	4767

Transfers In (392.01)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	3000	2500	2500	2500	2500	2500	2500	2500	2500

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	3000	2500							

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 2,303
Actual to 12/31/19	Expenditures	\$ 2,823
Actual to 12/31/19	Transfers In	\$ 2,500

EQUIPMENT REPLACEMENT FUND BUDGET

EQUIPMENT REPLACEMENT BUDGET

Equipment Replacement Fund

Year	Transfers In/Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 90,014
2012	\$ -			\$ -	\$ 18		\$ -	\$ 30,863		\$ 59,169
2013	\$ 80,000	\$ 80,000	100.00%	\$ -	\$ 11		\$ -	\$ -		\$ 139,180
2014	\$ 80,000	\$ 80,000	100.00%	\$ -	\$ 34,186		\$ -	\$ 61,096		\$ 192,269
2015	\$ 80,000	\$ 80,000	100.00%	\$ -	\$ 65,904		\$ -	\$ 124,939		\$ 213,234
2016	\$ 80,000	\$ 80,000	100.00%	\$ 120	\$ 207	172.23%	\$ 150,000	\$ -	0.00%	\$ 293,441
2017	\$ 80,000	\$ 80,000	100.00%	\$ 165	\$ 9,685	5869.86%	\$ 67,000	\$ 109,950	164.10%	\$ 273,176
2018	\$ 120,000	\$ 120,000	100.00%	\$ 8,180	\$ 39,539	483.36%	\$ 272,320	\$ 218,341	80.18%	\$ 214,374
2019	\$ 88,000	\$ 88,000	100.00%	\$ 25,180	\$ 29,082	115.50%	\$ 202,000	\$ 202,784	100.39%	\$ 128,672
2020	\$ (94,327)			\$ 9,000			\$ 40,000			\$ 3,345
2021	\$ 91,800			\$ 26,000			\$ 110,000			\$ 11,145
2022	\$ 93,636			\$ 53,100			\$ 175,000			\$ (17,119)
2023	\$ 95,508			\$ 18,100			\$ 110,000			\$ (13,511)
2024	\$ 97,419			\$ 5,150			\$ 30,000			\$ 59,058

The Equipment Replacement Fund is used to purchase new equipment for the Township.

As of 2019 the Equipment Replacement Fund will include Code Department vehicle and Fire Marshal vehicle.

In 2018 the Township purchased a 2018 Ram 3500 Tradesman for \$46,895.00 + \$22,431.00 to outfit truck with needed equipment; LeeBoy 7000 Asphalt Paver for \$33,500.00; Kubota Utility Vehicle for \$16,829.66; Felling Deck Over Trailer for \$31,947.86; and \$24,851.08 for additional vehicle equipment.

In 2019 the Township purchased a 3TS8T Skid Loader for \$88,000.00; 15 XPC Chipper for \$58,542.40; and, three mowers for \$56,241.50. All equipment listed was purchased with monies from this fund account.

The 2020 budget expenditures provides for the purchase/replacement of the 2006 Ford Explorer for the Code Department in the amount of \$40,000.00.

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

EQUIPMENT REPLACEMENT BUDGET

Equipment Replacement Fund Worksheet

Receipt - Interest (341.000)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	120	121	180	180	1000	1000	1100	1100	1150

Receipt - Sale of PWD Equipment									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	13000	8000	25000	8000	25000	52000	17000	4000

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	120	13121	8180	25180	9000	26000	53100	18100	5150

Expenditure - Capital Equipment Purchases (438.74)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	150000	67000	94500	202000	40000	110000	175000	110000	30000

Expenditure - Miscellaneous (489.00)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	150000	67000	94500	202000	40000	110000	175000	110000	30000

Transfers In (392.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
80000	80000	80000	120000	88000	0	91800	93636	95508	97419

Transfers Out (492.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	16827	0	0	-94327	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
80000	80000	63173	120000	88000	-94327	91800	93636	95508	97419

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 29,082
Actual to 12/31/19	Expenditures	\$ 202,784
Actual to 12/31/19	Transfers	\$ 88,000

GOLF COURSE EQUIPMENT REPLACEMENT

GOLF COURSE EQUIPMENT REPLACEMENT BUDGET

Golf Course Equipment Replacement Fund

Year	Transfers In/Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 110,066
2019	\$ 50,000	\$ 50,000		\$ 75	\$ 1,394		\$ -	\$ 15,169		\$ 146,291
2020	\$ -			\$ 75			\$ 113,806			\$ 32,560
2021	\$ 110,000			\$ 75			\$ 97,460			\$ 45,175
2022	\$ 100,000			\$ -			\$ 109,460			\$ 35,715
2023	\$ 100,000			\$ -			\$ 47,806			\$ 87,909
2024	\$ 90,000			\$ -			\$ 35,806			\$ 142,103

In 2018 the Township purchased 63 new golf carts from Golf Cart Specialties (Yamaha Financial Services) over a 5 year lease term with annual payments of \$61,653.66. In 2019 this payment was drawn from the Capital Reserve Fund. Beginning in 2021 this expenditure will be taken from this fund. The last payment is due in December of 2022.

In 2019 the Township purchased the following lawn equipment from TCF and entered a 10 year contract at the cost of \$35,806.08 annually.

- Toro Groundmaster 4500D \$68,286.81
- Toro 325D Riding Mower \$38,173.59
- Toro Sand Pro 5040 \$23,046.67

The 2020 Budget includes the purchase of the following equipment:

- Toro Groundmaster 4500D 9' \$35,806.08

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

GOLF COURSE EQUIPMENT REPLACEMENT BUDGET

GC Equipment Replacement Fund Worksheet

Receipt - Interest (341,000)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	75	75	75			

Receipt -									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0			

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	75	75	75	0	0	0

Expenditure - Capital Equipment Purchases (438.74)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	78000	0	12000	12000	0

Expenditure -Capital Equipment Term Lease Contracts (438.75)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	35806	97460	97460	35806	35806

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	113806	97460	109460	47806	35806

Transfers In (392.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	33000	110000	0	110000	100000	100000	90000

Transfers Out (492.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	33000	110000	0	110000	100000	100000	90000

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 1,394
Actual to 12/31/19	Expenditures	\$ 15,169
Actual to 12/31/19	Transfers	\$ 50,000

GOLF COURSE IMPROVEMENT FUND BUDGET

GOLF COURSE IMPROVEMENT FUND BUDGET

Golf Course Improvement Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 300,000
2012	\$ -	\$ -		\$ -	\$ 32		\$ -	\$ 151,479		\$ 148,553
2013	\$ -	\$ -		\$ -	\$ 25		\$ -	\$ 39,737		\$ 108,841
2014	\$ -	\$ -		\$ -	\$ 12		\$ -	\$ 10,792		\$ 98,060
2015	\$ -	\$ -		\$ -	\$ 49		\$ -	\$ -		\$ 98,108
2016	\$ -	\$ -		\$ 30	\$ 276	919.77%	\$ 98,116	\$ 33,634	34.28%	\$ 64,751
2017	\$ -	\$ -		\$ 253	\$ 481.03	190.13%	\$ 64,979	\$ 6,860.00	10.56%	\$ 58,372
2018	\$ -	\$ -		\$ 100	\$ 736.81	736.81%	\$ 58,372	\$ 33,796	57.90%	\$ 25,312
2019	\$ -	\$ -		\$ 500	\$ 336.44	67.29%	\$ 25,000	\$ 830	3.32%	\$ 24,819
2020	\$ -	\$ -		\$ 500	\$ -		\$ 25,000	\$ -		\$ 319
2021	\$ 25,000	\$ -		\$ -	\$ -		\$ 25,000	\$ -		\$ 319
2022	\$ 25,000	\$ -		\$ -	\$ -		\$ 25,000	\$ -		\$ 319
2023	\$ 25,000	\$ -		\$ -	\$ -		\$ 25,000	\$ -		\$ 319
2024	\$ 25,000	\$ -		\$ -	\$ -		\$ 25,000	\$ -		\$ 319

NOTES ON... Transfers

These funds will be used in their entirety to make much needed repairs at the Golf Course.

- ▶ None noted.

In 2021 the Township will begin transferring \$25,000.00 annually into this fund for much needed renovations to the Golf Course Club House.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

GOLF COURSE IMPROVEMENT FUND BUDGET

Golf Course Improvement Fund Worksheet

Receipt - Interest (341.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	30	253	100	300	500	500	500	500	500

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	30	253	100	300	500	500	500	500	500

Expenditure - Repairs & Maintenance (452.69)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	98116	64979	58372	25000	25000	25000	25000	25000	25000

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	98116	64979	58372	25000	25000	25000	25000	25000	25000

Transfers In (392.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	25000	25000	25000	25000

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	25000	25000	25000	25000

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 336
Actual to 12/31/19	Expenditures	\$ 830
Actual to 12/31/19	Transfers	\$ -

GOLF COURSE OPERATING FUND BUDGET

GOLF COURSE OPERATING FUND BUDGET

Golf Course Operating Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 13,694
2012	\$ -	\$ 34,000		\$ -	\$ 70,019		\$ -	\$ 103,499		\$ 14,213
2013	\$ -	\$ 50,564		\$ -	\$ 101,672		\$ -	\$ 140,797		\$ 25,652
2014	\$ -	\$ 40,420		\$ -	\$ 82,216		\$ -	\$ 99,825		\$ 48,464
2015	\$ -	\$ 10,000		\$ -	\$ 86,601		\$ -	\$ 97,604		\$ 47,461
2016	\$ 33,000	\$ -	0.00%	\$ 80,020	\$ 86,197	107.72%	\$ 103,800	\$ 109,897	105.87%	\$ 23,762
2017	\$ 35,000	\$ 35,000	100.00%	\$ 80,021	\$ 77,413	96.74%	\$ 107,310	\$ 84,523	78.77%	\$ 51,652
2018	\$ 10,000	\$ 10,000	100.00%	\$ 105,022	\$ 108,433	103.25%	\$ 103,509	\$ 112,209	108.41%	\$ 57,876
2019	\$ 10,000	\$ 10,000	100.00%	\$ 110,065	\$ 68,180	61.95%	\$ 110,065	\$ 84,877	77.12%	\$ 51,179
2020	\$ -			\$ 115,085			\$ 112,153			\$ 54,111
2021	\$ 10,000			\$ 120,095			\$ 113,354			\$ 70,852
2022	\$ 10,000			\$ 125,100			\$ 113,609			\$ 92,344
2023	\$ 10,000			\$ 125,100			\$ 115,888			\$ 111,556
2024	\$ 10,000			\$ 125,100			\$ 117,201			\$ 129,455

These funds are used to operate the day-to-day operations of the Inniscrone Golf Course.

They include utilities, carts, debt service, general maintenance, fuel and supplies.

The Golf Course is management by a management company, Heathland Hospitality. They lease the premises from the Township at the following rate:

2018	\$105,000.00
2019	\$110,000.00
2020	\$115,000.00
2021	\$120,000.00
2022	\$125,000.00

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

GOLF COURSE OPERATING BUDGET

Golf Course Operating Fund Worksheet

Receipt - Interest (341.01)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	20	21	22	65	85	95	100	100	100	

Receipt - Operator Lease Payment (342.20)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	80000	80000	105000	110000	115000	120000	125000	125000	125000	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	80020	80021	105022	110065	115085	120095	125100	125100	125100

Expenditure - Maintenance & Course Repairs (452.37 & 452.371)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	18000	18500	19000	20000	21000	22050	23153	24310	25526	

Expenditure - Golf Cart Specialties Contract (452.45)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	18000	18500	19000	8000	10480	11004	11554	12132	12739	

Expenditure - Debt Activity (471.10 & 472.10)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	80000	82000	76689	77536	77428	77210	75982	76712	76407	

Expenditure - Fuel (452.33)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	5000	6000	7000	11104	12300	12669	13049	13441	13844	

Expenditure - Liquor License (452.49) & Pesticide License (452.50)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	800	810	820	1425	1425	1425	1425	1425	1425	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	103800	107310	103509	110065	112153	113354	113609	115888	117201

Transfers In (392.01)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	33000	35000	10000	10000	0	10000	10000	10000	10000	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	33000	35000	10000	10000	0	10000	10000	10000	10000

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 68,180
Actual to 12/31/19	Expenditures	\$ 84,877
Actual to 12/31/19	Transfers	\$ 10,000

IT EQUIPMENT FUND BUDGET

IT EQUIPMENT REPLACEMENT BUDGET

IT Equipment Replacement Fund

Year	Transfers In/Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 50,030
2019	\$ 50,000		0.00%	\$ 75	\$ 564	752.40%	\$ 33,183	\$ 7,510	22.63%	\$ 43,084
2020	\$ 50,000			\$ 800			\$ 10,000			\$ 83,884
2021	\$ 25,000			\$ 810			\$ 10,000			\$ 99,694
2022	\$ -			\$ 820			\$ 29,460			\$ 71,054
2023	\$ 25,000			\$ 820			\$ 41,460			\$ 55,414
2024	\$ 25,000			\$ 820			\$ 44,500			\$ 36,734

In 2018 the Township opened this new account in consideration of future computer equipment purchases.

In 2019 the Township leased a new copier and purchased a plotter for a five year term with annual payments of \$6,660.00. The Township also purchased an extended warranty for the plotter at the one time cost of \$995.00. The old copier was given to the PWD and an extended warranty plan was purchased for the old copier at the cost of \$735.37.

The 2020 Budget allows for the purchased of the following equipment purchases:

- Cloud storage \$1,000.00
- Computers (x4) \$4,000.00
- Printer (x1) \$ 300.00

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

IT EQUIPMENT REPLACEMENT BUDGET

IT Equipment Replacement Fund Worksheet

Receipt - Interest (341.000)						
2018	2019	2020	2021	2022	2023	2024
0	75	800	810	820	820	820

Receipt - Miscellaneous						
2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0

2018	2019	2020	2021	2022	2023	2024
0	75	800	810	820	820	820

Expenditure - Equipment Purchases (438.74)						
2018	2019	2020	2021	2022	2023	2024
18670	5013	5300	3100	9300	11300	23300

Expenditure - Equipment Lease (438.75)						
2018	2019	2020	2021	2022	2023	2024
0	6170	6660	6660	6660	6660	7200

Expenditure - IT Support Services (407.000)						
2018	2019	2020	2021	2022	2023	2024
0	22000	12000	12000	13500	23500	14000

2018	2019	2020	2021	2022	2023	2024
18670	33183	23960	21760	29460	41460	44500

Transfers In (392.01)						
2018	2019	2020	2021	2022	2023	2024
50000	50000	50000	25000	0	25000	25000

Transfers Out (492.01)						
2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0

2018	2019	2020	2021	2022	2023	2024
50000	50000	50000	25000	0	25000	25000

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 7,510
Actual to 12/31/19	Expenditures	\$ 564
Actual to 12/31/19	Transfers	\$ -

LIQUID FUEL FUND BUDGET

LIQUID FUELS BUDGET

Liquid Fuels Fund

Year	Transfers In/Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 5
2012	\$ -	\$ -		\$ 196,455	\$ 224,081	114.06%	\$ 146,455	\$ 193,873	132.38%	\$ 30,214
2013	\$ -	\$ -		\$ 214,771	\$ 221,559	103.16%	\$ 237,699	\$ 233,701	98.32%	\$ 18,071
2014	\$ -	\$ -		\$ 213,921	\$ 237,401	110.98%	\$ 418,653	\$ 255,470	61.02%	\$ 2
2015	\$ -	\$ -		\$ 255,341	\$ 259,829	101.76%	\$ 440,132	\$ 232,843	52.90%	\$ 26,988
2016	\$ -	\$ -		\$ 293,193	\$ 309,695	105.63%	\$ 280,000	\$ 256,597	91.64%	\$ 80,086
2017	\$ 10,000	\$ -		\$ 316,387	\$ 326,262	103.12%	\$ 326,944	\$ 338,542	103.55%	\$ 67,805
2018	\$ 10,000	\$ -		\$ 326,745	\$ 336,081	102.86%	\$ 329,850	\$ 326,933	99.12%	\$ 76,953
2019	\$ 10,000	\$ -		\$ 340,193	\$ 359,800	105.76%	\$ 383,000	\$ 58,164	15.19%	\$ 378,589
2020	\$ 10,000			\$ 350,040			\$ 400,000			\$ 318,629
2021	\$ 10,000			\$ 347,040			\$ 429,000			\$ 226,669
2022	\$ 10,000			\$ 347,040			\$ 460,900			\$ 102,809
2023	\$ 10,000			\$ 347,040			\$ 500,990			\$ (61,141)
2024	\$ 10,000			\$ 347,040			\$ 539,589			\$ (263,690)

The Liquid Fuels Fund is a State-mandated restricted account. Each year the Township receives Liquid Fuel Funds from the State for the maintenance of Township-owned roadways.

The State's Liquid Fuel Fund is funded by a portion of the state tax on gasoline and other fuels, a portion of the state tax on oil franchises, and an annual allocation of \$30 million. These monies are then distributed to Pennsylvania municipalities, based upon a municipality's relative population (London Grove: 7,475) and miles of municipal-owned roadways (London Grove: approximately 61.34 miles). The Township may only spend Liquid Fuel Fund dollars on specific improvements and projects, as determined by the Pennsylvania Department of Transportation.

Scheduled road construction for 2020 is as follows:

- Selective bar patching on various roads: \$30,000.00
- Garden Station Road base repair, leveling & overlay: \$146,735.40
- Valley Road base repair, leveling & overlay: \$80,000.00
- S. Guernsey Road base repair, leveling & overlay: \$88,201.20
- Nova Chipping - Hills of Sullivan: \$184,434.00

The total cost for these projects amounts to \$529,370.60. The 2020 budget assumes \$214,370.00 from the General Fund. The balance will be taken from the Liquid Fuel Fund (\$290,000.00) and SECCRA Road Improvement Fund (\$25,000.00).

NOTES ON... Transfers In

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

LIQUID FUELS BUDGET

Liquid Fuels Fund Worksheet

Receipt - Interest @.0001% of Annual Allocation (341.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
300	25	25	105	150	400	400	400	400	400
Receipt - Annual Allocation (357.03)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
238401	276528	299722	310000	323403	333000	330000	330000	330000	330000
Receipt - Turnback Allocation (357.04)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
16640	16640	16640	16640	16640	16640	16640	16640	16640	16640
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
255341	293193	316387	326745	340193	350040	347040	347040	347040	347040
Expenditure - Snow & Ice Removal (432.24)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
60000	65000	65000	65000	75000	75000	75000	75000	75000	75000
Expenditure - Signs (433.24)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
10000	0	0	0	0	0	0	0	0	0
Expenditure - Contract Line Painting (433.45)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
185066	25000	35000	30000	40000	35000	35000	35000	40000	40000
Expenditure - Contract Paving (439.45)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
185066	190000	226944	234850	268000	290000	319000	350900	385990	424589
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
440132	280000	326944	329850	383000	400000	429000	460900	500990	539589
Transfers from General Fund (392.01)									
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	10000	10000	10000	0	10000	10000	10000	10000

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 359,800
Actual to 12/31/19	Expenditures	\$ 58,164
Actual to 12/31/19	Transfers In	\$ -

OPEN SPACE FUND BUDGET

OPEN SPACE FUND BUDGET

Open Space Fund

Year	Transfers In/Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										491,799
2012	\$ -	\$ -		\$ -	\$ 474,980		\$ -	\$ 79,723		887,056
2013	\$ -	\$ 5,361		\$ -	\$ 459,567		\$ -	\$ 431,769		920,214
2014	\$ -	\$ -		\$ -	\$ 504,916		\$ -	\$ 365,258		1,059,872
2015	\$ -	\$ -		\$ -	\$ 586,794		\$ -	\$ 268,060		1,378,606
2016	\$ -	\$ -		\$ 451,300	\$ 573,017	126.97%	\$ -	\$ 426		1,951,198
2017	\$ 20,000	\$ -		\$ 538,117	\$ 604,673	112.37%	\$ -	\$ 215,589		2,340,282
2018	\$ 26,755	\$ -		\$ 444,096	\$ 692,803	156.00%	\$ 26,755	\$ 8,732	32.64%	3,024,353
2019	\$ -	\$ -		\$ 504,750	\$ 520,001	103.02%	\$ 26,755	\$ 906,112	3386.70%	2,638,242
2020	\$ -	\$ -		\$ 551,250			\$ -			3,189,492
2021	\$ -	\$ -		\$ 556,163			\$ -			3,745,654
2022	\$ -	\$ -								3,745,654
2023	\$ -	\$ -								3,745,654
2024	\$ -	\$ -								3,745,654

The Open Space Fund provides for the acquisition of open space land and/or easements for land preservation and walking trails.

The 2019 Budget allowed for the purchase of the Hutchinson conservation easement.

in 2020 the ownship purchased two parcels of land (Blosser & Kjellerup) to add to our open space.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

OPEN SPACE FUND BUDGET

Open Space Fund Worksheet

Receipt - Interest (341.01)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	1300	6564	6596	36000	60000	60000	60000	60000	60000

Receipt - Earned Income Tax (310.21)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	450000	531554	437500	468750	491250	496163	501124	506135	511197

Receipt - Prior Year Earned Income Tax (310.22)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	451300	538117	444096	504750	551250	556163	561124	566135	571197

Expenditure - EIT Tax Collection Commission (403.12)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0

Expenditure - Land Acquisition/Easements (454.71)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	26755	26755	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	26755	26755	0	0	0	0	0

Transfers Out (492.01)

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	20000	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	20000	0						

Notes on 2019 Projected Actual

Actual to 12/31/19	Revenue	\$ 520,001
Actual to 12/31/19	Expenditures	\$ 906,112
Actual to 12/31/19	Transfers	\$ -

OVERFLOW FUND BUDGET

OVERFLOW FUND BUDGET

Overflow Fund

Year	Transfers Out			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ 175,043
2018	\$ -	\$ 50,000		\$ -	\$ 3,427		\$ -	\$ -		\$ 228,470
2019	\$ -	\$ -		\$ -	\$ 3,042	0.00%	\$ -	\$ 38,876	0.00%	\$ 192,636
2020	\$ (119,255)			\$ 5,200			\$ -			\$ 78,581
2021	\$ -			\$ 5,300			\$ -			\$ 83,881
2022	\$ -			\$ 5,350			\$ -			\$ 89,231
2023	\$ -			\$ 5,400			\$ -			\$ 94,631
2024	\$ -			\$ 5,450			\$ -			\$ 100,081

This fund was set up on 2018 and is used to place retained earnings from the General Fund at the end of each year.

NOTES ON... Transfers

- ▶ None noted.

This fund will be used for unfunded projects and/or invoices for the current year that exceed the General Fund budget.

NOTES ON... Receipts

- ▶ None noted.

In 2019 this fund was used for payment to Heathland Hospitality.

NOTES ON... Expenditures

- ▶ None noted.

The 2020 Budget allows for a transfer to the General Fund in the amount of \$119,255.00.

OVERFLOW FUND BUDGET

Overflow Fund Worksheet

Receipt - Interest (341.01)

2018	2019	2020	2021	2022	2023	2024
0	0	5200	5300	5350	5400	5450

Receipts (392.01)

2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0

2018	2019	2020	2021	2022	2023	2024
0	0	5200	5300	5350	5400	5450

Expenditures

2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0

2018	2019	2020	2021	2022	2023	2024
0						

Transfers In/Out (392.46)

2018	2019	2020	2021	2022	2023	2024
0	0	-119255	0	0	0	0

2018	2019	2020	2021	2022	2023	2024
0	0	-119255	0	0	0	0

Actual to 12/31/19	Revenue	\$ 3,042
Actual to 12/31/19	Expenditures	\$ 38,876
Actual to 12/31/19	Transfers	\$ -

PARK CAPITAL FUND FUND BUDGET

PARK CAPITAL FUND BUDGET

Park Capital Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ -
2012	\$ -	\$ 130,106		\$ -	\$ -		\$ -	\$ -		\$ 130,106
2013	\$ -	\$ -		\$ -	\$ 12		\$ -	\$ 2,204		\$ 127,914
2014	\$ -	\$ -		\$ -	\$ 13		\$ -	\$ 7,362		\$ 120,564
2015	\$ -	\$ -		\$ -	\$ 12		\$ -	\$ 13,255		\$ 107,321
2016	\$ -	\$ -		\$ 12	\$ 10		\$ -	\$ 14,421		\$ 92,909
2017	\$ -	\$ -		\$ 12	\$ 9		\$ -	\$ -		\$ 92,919
2018	\$ -	\$ -		\$ 10	\$ 19		\$ -	\$ -		\$ 92,938
2019	\$ -	\$ -		\$ 11	\$ 26		\$ -	\$ 19,328		\$ 73,636
2020		\$ -	\$ -	\$ 40			\$ -			\$ 73,676
2021	\$ -	\$ -		\$ 40			\$ -			\$ 73,716
2022				\$ 40						\$ 73,756
2023				\$ 45						\$ 73,801
2024				\$ 45						\$ 73,846

This fund is for the purchase of capital equipment for Goddard Park which includes playground equipment.

In 2019 the Public Works Department did reparations to the pond at Goddard Park. The cost for this work totalled \$17,015.72.

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

PARK CAPITAL FUND BUDGET

Park Capital Fund Worksheet

Receipt - Interest (341.01)

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	12	12	10	11	40	40	40	45	45

Revenues - Miscellaneous (389.00)

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0			

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	12	12	10	11	40	40	40	45	45

Expenditure - Park Capital Equipment (454.74)

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0	0

Expenditure - Repairs & Maintenance

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0	0

Expenditure - Miscellaneous (489.00)

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0	0

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0										

Transfers Out (492.01)

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	0	0	0	0	0

2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0										

Actual to 12/31/19	Revenue	\$ 26
Actual to 12/31/19	Expenditures	\$ 19,328
Actual to 12/31/19	Transfers	\$ -

PENWYCK FUND BUDGET

PENWYCK FUND BUDGET

Penwyck Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$ -
2012	\$ -			\$ -	\$ 44,012		\$ -	\$ 39,584		\$ 4,427
2013	\$ -			\$ -	\$ 3		\$ -	\$ -		\$ 4,431
2014	\$ -			\$ -	\$ 3		\$ -	\$ -		\$ 4,434
2015	\$ -			\$ -	\$ 3		\$ -	\$ -		\$ 4,437
2016	\$ -			\$ 3	\$ 3		\$ -	\$ -		\$ 4,441
2017	\$ -			\$ 3	\$ 3		\$ -	\$ -		\$ 4,444
2018	\$ -			\$ 3	\$ 10		\$ -	\$ -		\$ 4,454
2019	\$ -			\$ 3	\$ 8		\$ -	\$ -		\$ 4,462
2020	\$ -			\$ 12			\$ -			\$ 4,474
2021	\$ -			\$ 12			\$ 4,485			\$ 1
2022	\$ -			\$ -			\$ -			\$ 1
2023	\$ -			\$ -			\$ -			\$ 1
2024	\$ -			\$ -			\$ -			\$ 1

This Penwyck Fund is reserved for repairing inlet boxes on Penwyck Lane as warranted.

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

PENWYCK FUND BUDGET

Penwyck Fund Worksheet

Receipt - Interest (341.01)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	3	3	3	4	12	12	0	0	0	

Receipt - Miscellaneous (389.00)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0				

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	3	3	3	4	12	12	0	0	0

Expenditure - Repairs										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	4485	0	0	0	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	0	0	0	0	0	4485	0	0	0

Transfers In										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0	0	0	0	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	3	3	3	0	0	0	0	0	0

Actual 12/31/19	Revenue	\$	8
Actual 12/31/19	Expenditures	\$	-
Actual 12/31/19	Transfers	\$	-

RECREATION FUND BUDGET

RECREATION FUND BUDGET

Recreation Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										18,395
2012	\$ -	\$ -		\$ -	\$ 500,178		\$ -	\$ 304,449		216,935
2013	\$ -	\$ -		\$ -	\$ 16,795		\$ -	\$ 66,927		166,804
2014	\$ -	\$ -		\$ -	\$ 178		\$ -	\$ 166,968		14
2015	\$ -	\$ -		\$ -	\$ 100		\$ -	\$ -		114
2016	\$ 11,000	\$ -		\$ 1	\$ 1,004		\$ -	\$ -		1,117
2017	\$ 1,000	\$ -		\$ 3	\$ 11		\$ -	\$ -		1,129
2018	\$ 1,000	\$ -		\$ 3	\$ 21		\$ -	\$ -		1,149
2019	\$ 1,000	\$ -		\$ 7	\$ 16		\$ -	\$ -		1,165
2020	\$ 1,000			\$ 25			\$ -			2,190
2021	\$ 1,000			\$ 25			\$ -			3,215
2022	\$ 1,000			\$ 26			\$ -			4,241
2023	\$ 1,000			\$ 26			\$ -			5,267
2024	\$ 1,000			\$ 27			\$ -			6,294

During the next few years the Township is expecting to receive "impact fees" that will fund the Recreation Fund account.

In 2016 the Township received a \$1,000.00 Recreation Fee for Permit #20-16, Lot #2 from the developer of Rose Hollow.

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶

NOTES ON... Expenditures

- ▶ None noted.

RECREATION FUND BUDGET

Recreation Fund Worksheet

Receipt - Interest (341.01)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	1	3	3	16	25	25	26	26	27	

Receipt - Miscellaneous (389.00)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	1	3	3	16	25	25	26	26	27	

Expenditure -										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0	0	0	0	0

Expenditure -										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0	0	0	0	0

Expenditure -										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0	0	0	0	0

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0										

Transfers In (392.01)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	11000	1000	1000	1000	1000	1000	1000	1000	1000	1000

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	11000	1000								

Actual 12/31/19	Revenue	\$	16
Actual 12/31/19	Expenditures	\$	-
Actual 12/31/19	Transfers	\$	-

ROAD IMPROVEMENT FUND BUDGET

ROAD IMPROVEMENT FUND BUDGET

Road Improvement Fund

Year	Transfers In			Receipts			Expenditures			Balance as of 12/31
	Budget	Actual	% of Budget	Budget	Actual	% of Budget	Budget	Actual	% of Budget	
										\$111,459
2012	\$ -			\$ -	\$ 25,018		\$ -	\$ 95,118		\$41,358
2013	\$ -	\$ 25,000		\$ -	\$ 14		\$ -	\$ -		\$66,373
2014	\$ -	\$ 91,383		\$ -	\$ 26		\$ -	\$ 66,383		\$91,399
2015	\$ -	\$ 25,000		\$ -	\$ 96		\$ -	\$ -		\$116,495
2016	\$ 25,000	\$ 25,000	100.00%	\$ 75	\$ 103	137.72%	\$ 25,000	\$ 25,000	100.00%	\$116,598
2017	\$ 25,000	\$ 25,000	100.00%	\$ 95	\$ 158	167.13%	\$ 25,000	\$ 12	0.05%	\$141,744
2018	\$ 25,000	\$ 25,000	100.00%	\$ 60	\$ 869	1448.15%	\$ 25,000	\$ 6.00	0.02%	\$167,607
2019	\$ 25,000	\$ 25,000	100.00%	\$ 60	\$ 1,111	1852.32%	\$ 25,012	\$ -	0.00%	\$193,718
2020	\$ 25,000			\$ 1,700			\$ 25,020			\$195,398
2021	\$ 25,000			\$ 1,700			\$ 25,020			\$197,078
2022	\$ 25,000			\$ 1,725			\$ 25,020			\$198,783
2023	\$ 25,000			\$ 1,725			\$ 25,020			\$200,488
2024	\$ 25,000			\$ 1,750			\$ 25,020			\$202,218

This expenditure provides for contract paving of Township owned roadways as part of the annual Road Program.

Scheduled road construction for 2020 is as follows:

- Selective bar patching on various roads \$ 30,000.00
- Garden Station Road base repair, leveling & overlay \$146,735.40
- Valley Road base repair, leveling & overlay \$80,000.00
- S. Guernsey Road base repair, leveling & overlay \$ 88,201.20
- Nova Chipping - Hills of Sullivan \$184,434.00

The total cost for these projects amounts to \$529,370.60. The 2020 budget assumes \$214,370.00 from the General Fund. The balance will be taken from the Liquid Fuel Fund (\$290,000.00) and SECCRA Road Improvement Fund (\$25,000.00).

NOTES ON... Transfers

- ▶ None noted.

NOTES ON... Receipts

- ▶ None noted.

NOTES ON... Expenditures

- ▶ None noted.

ROAD IMPROVEMENT FUND BUDGET

Road Improvement Fund Worksheet

Receipt - Interest (341.01)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	75	95	97	300	1700	1700	1725	1725	1750	

Receipt - Fee in Lieu of Road Improvement (361.35)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0	0	0	0	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	75	95	97	300	1700	1700	1725	1725	1750

Expenditure - Contract Paving (439.45)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	25000	25000	25000	25000	25000	25000	25000	25000	25000	

Expenditure - Bank Fees (406.39)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	12	20	20	20	20	20	

Expenditure - Miscellaneous (489.00)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	0	0	0	0	0	0	0	0	0	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	25000	25000	25000	25012	25020	25020	25020	25020	25020

Transfers In (392.01)										
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
0	25000	25000	25000	25000	25000	25000	25000	25000	25000	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
0	25000								

Actual to 12/31/19	Revenue	\$ 1,111
Actual to 12/31/19	Expenditures	\$ -
Actual to 12/31/19	Transfers	\$ 25,000

SUMMARY OF ALLI

	<i>As of</i> 12/31/2015 <i>Actual</i>	<i>As of</i> 12/31/2016 <i>Actual</i>	<i>As of</i> 12/31/2017 <i>Actual</i>	<i>As of</i> 12/31/2018 <i>Actual</i>	<i>As of</i> 12/31/2019 <i>Actual</i>	<i>As of</i> 12/31/2020 <i>Budgeted</i>	<i>As of</i> 12/31/2021 <i>Budgeted</i>	<i>As of</i> 12/31/2022 <i>Budgeted</i>	<i>As of</i> 12/31/2023 <i>Budgeted</i>	<i>As of</i> 12/31/2024 <i>Budgeted</i>
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
OPERATING Budget										
Operating Fund	\$ 983,778	\$ 860,819	\$ 675,431	\$ 435,705	\$ 880,648	\$ 880,648	\$ 35,522	\$ (829,851)	\$ -	\$ -
LIQUID FUELS Budget										
Liquid Fuels Fund	\$ 26,988	\$ 80,086	\$ 67,805	\$ 76,953	\$ 378,589	\$ 318,629	\$ 226,669	\$ 102,809	\$ (61,141)	\$ (263,690)
CAPITAL FUND Budgets										
Ashland Woods	\$ 18,995	\$ 19,010	\$ 19,024	\$ 19,046	\$ 19,053	\$ 19,078	\$ (0)	\$ (0)	\$ (0)	\$ (0)
Capital Improvement Fund	\$ 1,986,427	\$ 1,169,547	\$ 969,873	\$ 812,503	\$ 790,636	\$ 493,982	\$ 558,982	\$ 623,982	\$ 688,982	\$ 753,982
Chatham Light Fund	\$ 2,376	\$ 3,678	\$ 3,087	\$ 3,373	\$ 5,353	\$ 5,629	\$ 5,858	\$ 6,042	\$ 6,179	\$ 6,268
Equipment Replacement Fund	\$ 213,234	\$ 293,441	\$ 273,176	\$ 214,374	\$ 128,672	\$ 3,345	\$ 11,145	\$ (17,119)	\$ (13,511)	\$ 59,058
Golf Course Equipment Replacement Fund	\$ -	\$ -	\$ -	\$ 110,066	\$ 146,291	\$ 32,560	\$ 45,175	\$ 35,715	\$ 87,909	\$ 142,103
Golf Course Improvement Fund	\$ 98,108	\$ 64,751	\$ 25,312	\$ 25,312	\$ 24,819	\$ 319	\$ 319	\$ 319	\$ 319	\$ 319
Golf Course Operating Fund	\$ 47,461	\$ 23,762	\$ 51,652	\$ 57,876	\$ 51,179	\$ 54,111	\$ 70,852	\$ 92,344	\$ 111,556	\$ 129,455
IT Fund	\$ -	\$ -	\$ -	\$ 50,030	\$ 43,084	\$ 83,884	\$ 99,694	\$ 71,054	\$ 55,414	\$ 36,734
Open Space Fund	\$ 1,378,606	\$ 1,951,198	\$ 2,340,282	\$ 3,024,353	\$ 2,638,242	\$ 3,189,492	\$ 3,745,654	\$ 3,745,654	\$ 3,745,654	\$ 3,745,654
Overflow Fund	\$ -	\$ -	\$ 175,043	\$ 228,470	\$ 192,636	\$ 78,581	\$ 83,881	\$ 89,231	\$ 94,631	\$ 100,081
Park Capital Fund	\$ 107,321	\$ 92,909	\$ 92,919	\$ 92,938	\$ 73,636	\$ 73,676	\$ 73,716	\$ 73,756	\$ 73,801	\$ 73,846
Penwyck Fund	\$ 4,437	\$ 4,441	\$ 4,444	\$ 4,454	\$ 4,462	\$ 4,474	\$ 1	\$ 1	\$ 1	\$ 1
Recreation Fund	\$ 114	\$ 1,117	\$ 1,129	\$ 1,149	\$ 1,165	\$ 2,190	\$ 3,215	\$ 4,241	\$ 5,267	\$ 6,294
Road Improvement Fund	\$ 116,495	\$ 116,598	\$ 141,744	\$ 167,607	\$ 193,718	\$ 195,398	\$ 197,078	\$ 198,783	\$ 200,488	\$ 202,218
<i>Projected totals as of December 31</i>	\$ 4,984,340	\$ 4,681,357	\$ 4,840,921	\$ 5,324,207	\$ 5,572,183	\$ 5,435,996	\$ 5,157,762	\$ 4,196,961	\$ 4,995,549	\$ 4,992,324

APPENDIX A - PROFIT & LOSS STATEMENTS 2012 - 2019

Appendix B - SUPPORTING DOCUMENTATION

Appendix C - GENERAL LEDGER